

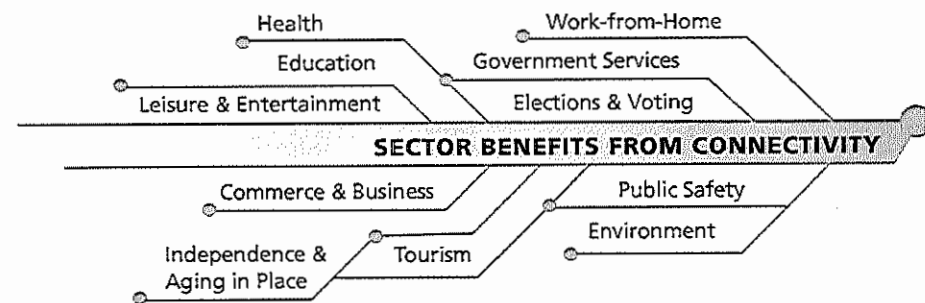
Closing the Digital Divide Requires Public & Private Investment

- Private telecommunications companies respond to market signals to provide value to their shareholders and seek to achieve the highest return on investment as possible
- Telecommunications Service Providers (TSPs) and Internet Service Providers (ISPs) will respond to public sector funding (i.e. subsidies) if there is a business case for them in doing so
- Implementation of public funding for connectivity infrastructure takes time, because of the accountability and transparency required to use taxpayers' dollars
- Public funding is only one part of the necessary solution. Governments and industry need to work together to leverage opportunities for better broadband
- Public investment needs to create conditions to allow private companies to use their capital to serve people longer term and invest to keep services current

Building a Community Business Case

- Unlike the private sector, the public sector (including municipal governments) can assign values on the direct and indirect economic, social, and environmental benefits that would help build the case for connectivity funding
- These benefits span across multiple provincial and federal Ministries. In some cases, investing in broadband could alleviate the pressure for funding from other Ministries
- Municipal councils should understand the unique opportunities that broadband connectivity can bring
- These considerations should also be discussed as councils consider whether to play a role in funding connectivity

Benefits from Greater Connectivity (ROMA, 2020)



Understanding the Larger Picture

- Telecommunications regulatory and oversight powers lie primarily with the federal government. The Government of Canada regulates the industry through the *Telecommunications Act*, *Broadcasting Act*, and the *Radiocommunications Act*
- While the provincial government does not directly regulate the telecommunications industry, it does have a vested interest in broadband infrastructure because of its responsibility for economic development, COVID-19 recovery, and building economic prosperity for all Ontarians.

Government of Canada:

Innovation, Science & Economic
Development (ISED) Canada

Canadian Radio-Television and
Telecommunications Commission (CRTC)

Province of Ontario:

Ministry of Energy, Northern Development
and Mines (MENDM) and the Ontario
Energy Board (OEB)

Ministry of Infrastructure

Connectivity Primer: Recommended Actions

	Recommended Actions on Telecommunications
<p>Innovation, Science and Economic Development, Canada (ISED)</p>	<ul style="list-style-type: none"> • Leverage \$1.75 billion in announced broadband investment and expedite rollout (e.g. Universal Broadband Fund). • Continue to support the deployment of Low Earth Orbiting satellite technology to connect communities in which wired connections are challenging and impractical. • Match funding to policy goals and ensure sustainable improvements in services that can serve residents' needs as technologies evolve. • Undertake initiatives from the <u>Broadcasting & Telecommunications Legislative Panel</u> (Jan 2020). • Recognize the diverse and specific place-based contexts⁴, needs, and aspirations of different types of rural, remote, or other underserved communities when developing funding programs and policy initiatives (i.e. focus on digital agriculture vs. tourism).
<p>Canadian Radio-television and Telecommunications Commission (CRTC)</p>	<ul style="list-style-type: none"> • Provide a consistent and fair environment to incent investment in connectivity services that meet consumer needs at an affordable rate. • Reflect the importance of equity in its positions on acceptable service levels so that rural, northern, and remote residents are not left behind in the growing digital divide. • Strengthen regulatory frameworks that emphasize broadband as a basic right, and that protect public interest objectives in service level determination. • Institute minimum levels of constant service for all packages offered by TSPs and ISPs, even during peak periods. Currently, paying for an "up to" plan is expensive, and has no guarantee that at peak times the service will be close to as fast.

Connectivity Primer: Recommended Actions

Province of Ontario
(Ministry of Energy,
OEB, and Ministry of
Infrastructure)

Recommended Actions on Telecommunications

- Continue to advocate to the federal government to expedite rollout of broadband funding.
- Continue to leverage the nearly \$1 billion provincial broadband investments, wherever possible.
- Continue to work across Ministries and with AMO, ROMA, and local municipalities to identify solutions for increased connectivity as a mechanism for economic recovery and growth.
- Identify additional supports for municipal governments to improve their digital literacy & capacity building in their communities (e.g. youth and experts).
- Explore innovative partnerships to help bridge funding gaps and/or develop policy initiatives that are focused on capacity building and digital learning.
- In accordance with Mandate Letter⁵, modernize the Ontario Energy Board (OEB) by improving organizational governance and consider how expanding broadband and cellular access can align with a modernized and efficient energy sector.
- Review provincial assets such as towers, buildings, land and utility poles (and their attachment rates) to optimize connectivity and lower costs of deploying technology to encourage private sector investment.

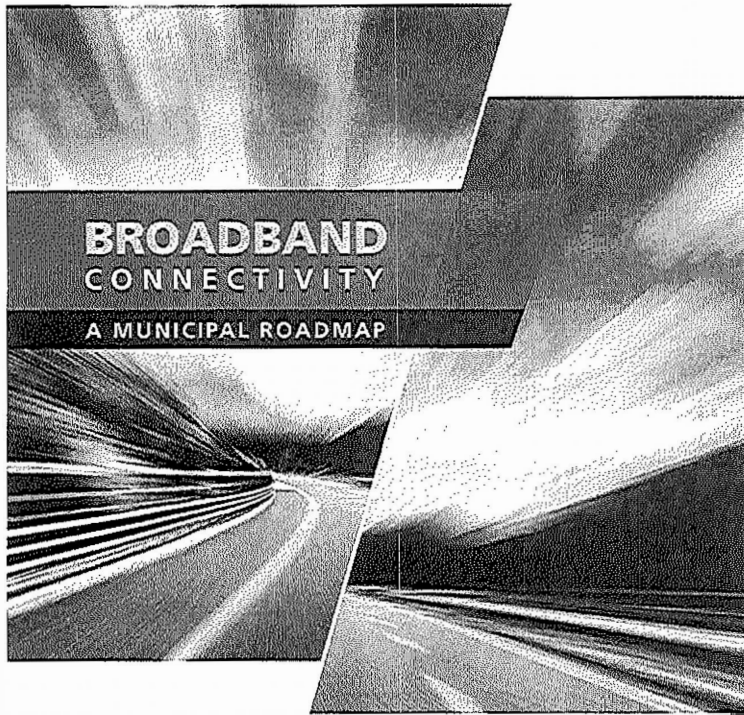
Connectivity Primer: Recommended Actions

	Recommended Actions on Telecommunications
Utility Companies	<ul style="list-style-type: none">• Build better relationships with municipal governments; share information more consistently and where possible, coordinate strategic plans on connectivity.• Educate and inform municipal councils early and often about the rationale for utility pole attachments rates. Share what the barriers are and discuss what municipal governments and utility companies could each do to improve the relationship (e.g. permitting, Rights-of-Way).
Telecommunications Service Providers (TSPs) & Internet Service Providers (ISPs) Companies	<ul style="list-style-type: none">• If too cost-prohibitive to build in areas of need, do not inhibit other companies or technologies from providing this service (e.g. smaller TSPs and ISPs operating in nearby municipalities)• Develop and sustain relationships with municipal governments in a meaningful and ongoing way• Continue to invest in and fund robust infrastructure that can be upgraded in the future and that can provide high-quality telecommunications services.

Connectivity Primer: Municipal Models

- Blue Sky Net: www.blueskynet.ca
- Eastern Ontario Regional Network (EORN): www.eorn.ca/en/index.aspx
- Rhysome Networks: www.rhizome.ca
- Southwestern Integrated Fibre Technology (SWIFT): www.swiftruralbroadband.ca
- Waterloo Region Education and Public Network (WREPNET): www.wrepnet.on.ca
- York Net: www.York.ca/wps/portal/yorkhome/yorkregion/yr/yorknet
- **Regional Technology Development Organizations:** [Knet \(Sioux Lookout\)](#), [NeoNet \(Timmins\)](#), [Parry Sound Muskoka Community Network \(Gravenhurst\)](#), [Northwestern Ontario Innovation Centre](#), and [The Sault Ste. Marie Innovation Centre](#)
- Broadband for Rural North (B4RN) - Lancashire, England: www.b4rn.org.uk

Questions?



**BROADBAND
CONNECTIVITY**
A MUNICIPAL ROADMAP



Contents

The Purpose of the Municipal Connectivity Roadmap 3

About the Rural Ontario Municipal Association (ROMA) 3

Acknowledgements 3

Introduction 4

The Roadmap is Not Linear 4

The Connectivity Roadmap 5

- Identify state of connectivity and assets 5
- Understand connectivity drivers 6
- Determine municipal role 8
- Leverage existing tools 10
- Champion community needs 11
- Invest strategically 13
- Partner 13

Quick Tip Guide to Get Started 14

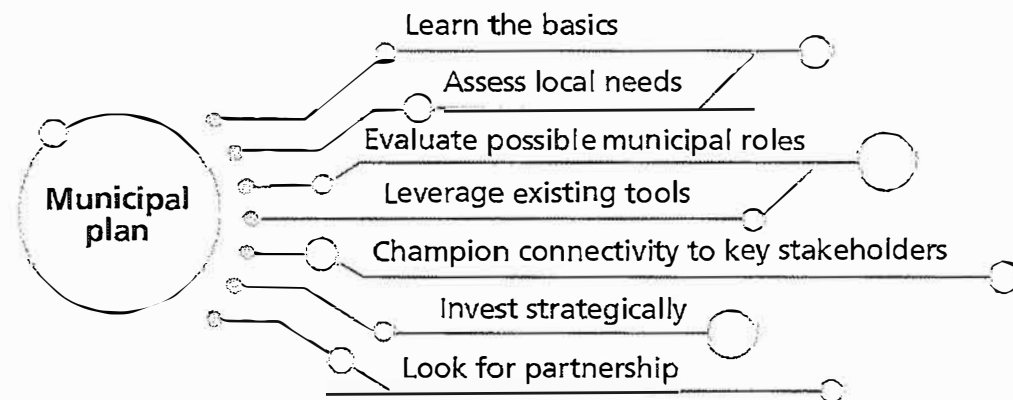
For More Information 14

Appendix A: Glossary of Terms 15

Municipal Roadmap: Summary

- The (non-linear) Roadmap recognizes that municipal work on connectivity is something that could be constant with some stages in need of repeating and/or greater time
- Each component is explained with examples and has next steps for councils to consider

Components of a Municipal Roadmap (ROMA, 2020)



Component 1

Identify the state of connectivity in the municipality and understand what assets exist within its municipal boundaries

NEXT STEPS: LEARN THE BASICS

- Read ROMA's primer and understand the terminology and terms.
- Establish a cross-department working group on broadband connectivity.
- Use mapping tools to understand existing service levels – both advertised and experienced
- Identify early on what stands in the way of better connectivity.

Component 2

Understand the true drivers and needs for connectivity and be open to creative solutions

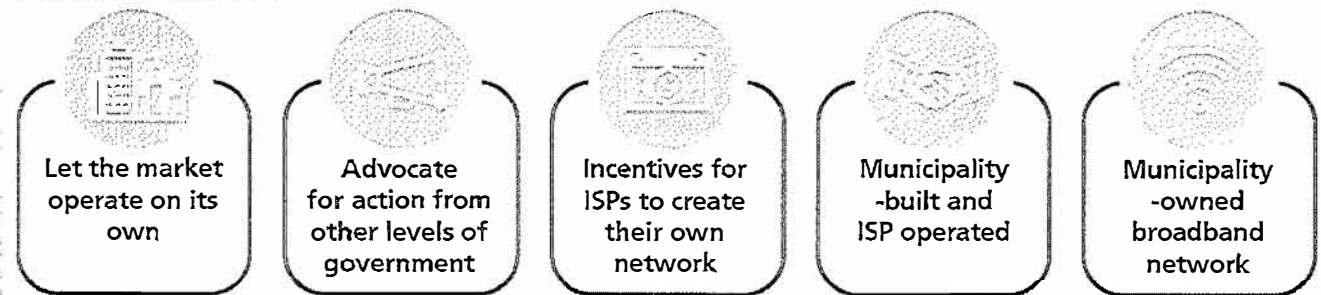
NEXT STEPS: ASSESS THE NEEDS

- Conduct a needs assessment and evaluation of local connectivity drivers.
- Identify what benefits broadband would bring if those needs were met.
- Determine what neighbourhoods or areas within your municipal boundaries are of greatest need for connectivity.
- Match solutions depending on what requirements those connections need.

Component 3

Determine what role, if any, your municipality wants to play in connectivity.

Figure 2: Spectrum of Broadband Options (Erin Britnell, 2020)



NEXT STEPS: EVALUATE POSSIBLE MUNICIPAL ROLES

- Be honest about the level of digital capacity and resources available to municipal governments as the different options are evaluated.
- Learn from other municipalities who have grappled with this question and leverage their expertise wherever possible.
- Once the role has been established, recognize the importance of sustaining that role.

Component 4

Use and leverage potential tools municipal governments already have to manage connectivity needs

NEXT STEPS: LEVERAGE EXISTING TOOLS:

- Consider implementing broadband levy or other financial tools to invest.
- Explore the use of Municipal Access Agreements, bylaws, and permits to protect municipal assets.
- Identify a staff person responsible for collecting current procedures and processes across departments for the purpose of simplifying, where possible.
- Create rules that make new builds mandatory to lay conduit/fibre at the time of construction.

Component 5

Champion the need for connectivity in your community as council to a variety of stakeholders

NEXT STEPS: CHAMPION NEED FOR CONNECTIVITY

- Use local data to identify the gaps in connectivity and connect them to the lost opportunities for your communities.
- Identify local champions that can tell your story.
- Leverage the advocacy power of your associations (ROMA, AMO) and other organizations locally.
- Meet with federal Members of Parliament (MPs) to discuss matters related to funding and CRTC and ISED. Meet with Members of Provincial Parliament (MPPs) to advocate for community needs and resources.
- Work to build digital capacity and advocate for systems that enhance digital inclusion and are viable and sustainable for end users.

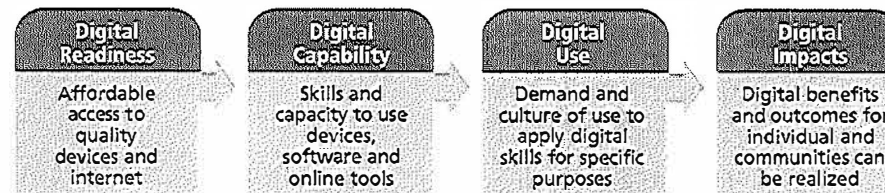
Component 6

Invest strategically in 'shovel-worthy' projects

NEXT STEPS: INVEST STRATEGICALLY IN 'SHOVEL WORTHY' PROJECTS

- Identify and invest in projects that are 'shovel-worthy' instead of 'shovel-ready' projects.
- Think strategically about building projects that are scalable and use future-proof technology, wherever possible.
- Advocate for MPs and MPPs to request the CRTC tie telecommunications companies to performance measurement targets.

Digital Readiness Roadmap (Kelly, 2020)



Component 7

Partner, partner, partner

NEXT STEPS: PARTNER, PARTNER, PARTNER

- Identify and gather information from neighbouring municipalities, local institutions and public sector organizations to leverage economies of scale.
- Build relationships with TSPs and ISPs in the community as the mapping and identification of existing assets is underway. That way, when the data is collected councils can move quickly to identifying service providers in the area.

Quick Tip Guide

For municipal councils who want to get involved, but who have limited resources to do so, here are three quick tips to get started:

QUICK TIP GUIDE:

- Build leadership from the inside. Someone already embedded in the community with networks and relationships is a great start. Finding local champions in the community is key to connectivity.
- Increase institutional awareness by developing staff expertise within the municipality.
- Understand the many initiatives that your community can undertake to be infrastructure ready.



Key Takeaways

- Material is intended to help, not overwhelm! If your Council hasn't started it is OK. This is just the start of the conversation...
- Tools like the Canadian Internet Registration Authority ([CIRA](#)) or Measurement Labs ([MLabs](#)) can help with mapping a community's connectivity speeds
- There are a range of models and options to choose from to fit a community's priorities & circumstances
- This is not a point-in-time exercise, but rather a longer-term effort to be led by a series of champions in your community
- ROMA is here and happy to help

Questions?

Federal & Provincial Broadband Funding Programs: Overview

*Not meant to be exhaustive; consult with the province and federal governments on specifics

Universal Broadband Fund (Federal)

- The Universal Broadband Fund (UBF) was launched in November 2020 as a key component of Canada's Connectivity Strategy, and consistent with their roadmap for Rural Canada
- Government of Canada committed \$1.75 billion over six years including:
 - Up to \$750 million available for large impact projects
 - Up to \$50 million available to support mobile projects that primarily benefit Indigenous peoples
 - Up to \$150 million available as part of the Rapid Response Stream
- This is in addition to \$600 million agreement with Telesat to secure advanced low Earth orbit (LEO) capacity

Universal Broadband Fund (2)

- Applications for the Rapid Response Stream are due January 15, 2021, and work must be completed by November 15, 2021. It is designed to address immediate connectivity needs for households exclusively
- Applications for rest of program due February 15, 2021, with projects to be completed by March 31, 2027. For details, including upcoming webinars & Frequently Asked Questions (FAQs), see their website
 - Uses a National Broadband Internet Service Availability Map (no more hexagons!), and an Eligibility Mapping Tool (watch this video for details)
- Program has pathfinder services where ISED staff can answer questions. Contact them at 1-800-328-6189 or by email at get-connected@canada.ca

ICON Program (Provincial)

- Since July 2019, the Province of Ontario has announced nearly \$1 billion in funding for broadband over six years building on the Provincial Broadband and Cellular Action Plan
- July 2019: committed \$315 million of investments, including \$150 million announced for the Improving Connectivity in Ontario (ICON) program
- November 2020: committed an additional \$680 million, including \$150 million to the ICON program (the remaining \$530 million has not been allocated yet)
- Intake for ICON remains open – consult the application guide for details

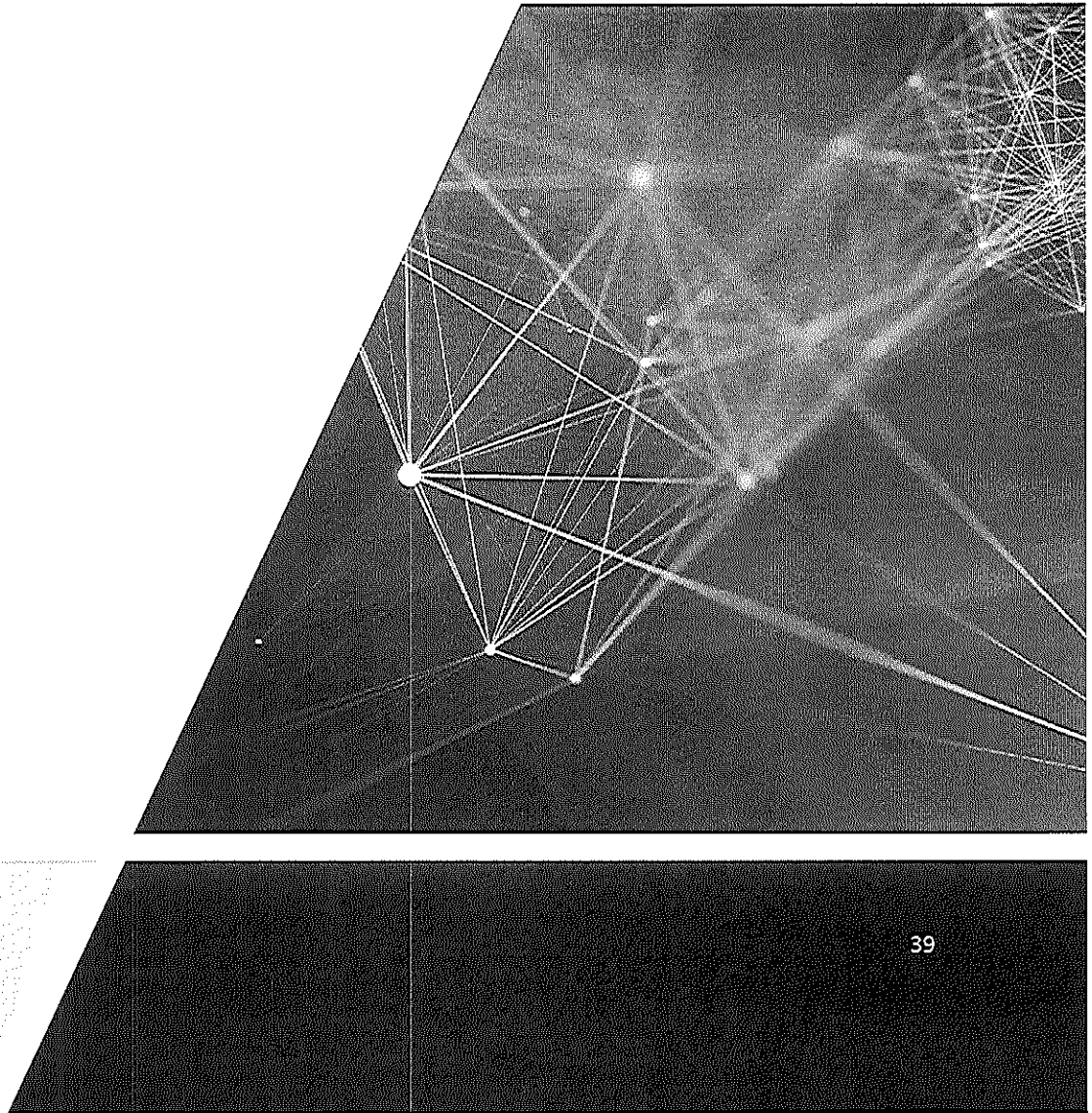
Next Steps & Links

- ROMA's Connectivity Webpage has the Connectivity Primer & the Municipal Connectivity Roadmap
- Follow ROMA on Facebook
- Connectivity will be a focal point of programming in the ROMA Conference 2021:
 - Getting Connected: Practical Steps Communities Can Take to Close the Digital Divide
 - How Communities and Industry Can Better Work Together to Build Connectivity
- Email ROMA to be added to ROMA's Broadband database

Thank you

Craig Reid – Senior Advisor
647-200-7189
creid@amo.on.ca

Amber Crawford – Policy Advisor
289-983-9232
acrawford@amo.on.ca



November 24, 2020

The Honourable Greg Rickford
Minister of Energy, Northern Development
& Mines and Minister of Indigenous Affairs
Whitney Block, Room 5630
5th Floor, 99 Wellesley St. W.
Toronto, ON M7A 1W1

Dear Minister Rickford:

At its meeting of November 11, 2020, Hamilton City Council approved Item 10 of the General Issues Committee Report 20-018, which reads as follows:

10. Request for an Interim Cap on Gas Plant and Greenhouse Gas Pollution and the Development and Implementation of a Plan to Phase-Out Gas-Fired Electricity Generation (Item 10.2)

WHEREAS, the Government of Ontario is planning to increase reliance on gas-fired electricity generation from Ontario's gas-fired power plants, which is anticipated to increase greenhouse gas (GHG) pollution by more than 300% by 2025 and by more than 400% by 2040;

WHEREAS, Canada's temperature is rising more than double the rate of the rest of the world (which is in alignment with climate models and projections impacting northern climates most significantly);

WHEREAS, the Province of Ontario will adversely impact more than a third of the greenhouse gas reductions it achieved by phasing-out its dirty coal-fired power plants, due to a power plan built around ramping up gas-fired generation to replace the output of the Pickering Nuclear Station (scheduled to close in 2024);

WHEREAS, alternative options are available to reversing short sighted cuts to energy efficiency programs and stop under-investing in this quick to deploy and low-cost resource, which include maximizing our energy efficiency efforts by paying up to the same price per kilowatt-hour (kWh) for energy efficiency measures as we are currently paying for power from nuclear plants (e.g., up to 9.5 cents per kWh);

WHEREAS, the Province of Ontario should continue to support renewable energy projects that have costs that are below what we are paying for nuclear power and work with communities to make the most of these economic opportunities;

WHEREAS, the Province of Ontario has alternative options to increasing gas-fired electricity generation, such as the Province of Quebec's offer to receive low-cost 24/7 power from its water powered reservoir system as a possible alternative;

WHEREAS, a fossil-free electricity system is critically important to Hamilton's efforts to reduce GHG emissions by replacing fossil fuel use with electric vehicles, electric buses, electric heat pumps, and other steps dependent on a fossil-free electricity supply; and,

WHEREAS, our staff have noted this problem in their report on Updated Timelines and SMART Corporate Goals and Areas of Focus for Climate Mitigation and Adaptation where they warn that "Unless the Province of Ontario changes direction on Ontario's fuel supply mix, it is expected natural gas, and therefore GHG emissions, may continue to increase as the nuclear facilities are refurbished and the Province of Ontario further supplements the electricity grid with natural gas inputs";

THEREFORE, BE IT RESOLVED:

- (a) That the City of Hamilton request the Government of Ontario to place an interim cap of 2.5 mega tonnes per year on our gas plant and greenhouse gas pollution and develop and implement a plan to phase-out all gas-fired electricity generation by 2030 to ensure that Ontario meets its climate targets; and,
- (b) That a copy of this resolution be sent to the Premier of Ontario, to the local MPP's, to the Region of Waterloo and local area municipalities.

Therefore, there City of Hamilton respectfully requests your consideration of this matter and looks forward to your response.

Sincerely,

Fred Eisenberger
Mayor

Copied: The Honourable Doug Ford, Premier of Ontario
Andrea Horwath, Opposition Party Leader, New Democratic Party of Ontario,
M.P.P Hamilton Centre
Monique Taylor, M.P.P. Hamilton Mountain
Paul Miller, M.P.P. Hamilton East-Stoney Creek
Donna Skelly, M.P.P. Flamborough-Glanbrook
Sandy Shaw, M.P.P. Hamilton West-Ancaster-Dundas
Region of Waterloo
Ontario Municipalities
Association of Municipalities of Ontario

November 24, 2020

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

Paul Miller
M.P.P. Hamilton East-Stoney Creek
289 Queenston Road
Hamilton, Ontario L8K 1H2

Andrea Horwath
Opposition Party Leader
New Democratic Party of Ontario
M.P.P Hamilton Centre
20 Hughson St. S., Suite 200
Hamilton ON L8N 2A1

Donna Skelly
M.P.P. Flamborough-Glanbrook
2000 Garth Street, Suite 104
Hamilton, ON L9B 0C1

Monique Taylor
M.P.P. Hamilton Mountain
2-555 Concession Street
(Royal Bank Building)
Hamilton, Ontario L8V 1G2

Sandy Shaw
M.P.P. Hamilton West-Ancaster-Dundas
177 King Street West
Dundas, ON L9H 1V3

Dear Premier Ford and Members of Provincial Parliament,

At its meeting of November 11, 2020, Hamilton City Council approved Item 8 of the General Issues Committee Report 20-018, which reads as follows:

9. Temporary Cap on Food Delivery Service Charges (Item 10.1)

WHEREAS, the restaurant industry plays a crucial role in the City's economy, as well as the livelihoods of residents, families and communities;

WHEREAS, the restaurant industry has been severely impacted throughout the COVID-19 pandemic, particularly due to substantially decreased indoor dining;

WHEREAS, restaurant owners have become increasingly dependent on delivery and take-out services for the viability of their businesses;

WHEREAS, restaurants are under pressure from high commission fees being charged by the major food delivery service apps;

WHEREAS, major cities throughout the United States have implemented temporary caps on the fees charged by food delivery service apps, as an option to assist the restaurant industry throughout the COVID-19 pandemic; and,

WHEREAS, the City of Hamilton does not have the authority to regulate food delivery service company fees or cap the fees that they charge;

THEREFORE, BE IT RESOLVED:

- (a) That the Mayor correspond with the Premier of Ontario, and local Members of Provincial Parliament to ask that the Province implement a temporary cap on commissions for food service delivery companies; and,
- (b) That a copy of that request be sent to other municipalities in Ontario and the Association of Municipalities of Ontario for their endorsement.

Therefore, the City of Hamilton respectfully requests your timely consideration to this matter.

Sincerely,

Fred Eisenberger
Mayor

Copied: Municipalities of Ontario
Association of Municipalities of Ontario



Municipality of Southwest Middlesex

December 7, 2020

Please be advised that the Council of Southwest Middlesex passed the following resolution at its November 25, 2020 Council meeting:

Drainage Matters: CN Rail

Moved by Councillor McGill

Seconded by Councillor Vink

“WHEREAS municipalities are facilitators of the provincial process under the *Drainage Act* providing land owners to enter into agreements to construct or improve drains, and for the democratic procedure for the construction, improvement and maintenance of drainage works; and

WHEREAS municipal drain infrastructure and railway track infrastructure intersect in many areas in Ontario; and

WHEREAS coordination with national railways is required for the construction or improvement of drains that benefit or intersect with national railways; and

WHEREAS the national railways have historically participated in the process for construction, improvement and maintenance of drainage works; and

WHEREAS currently municipalities are experiencing a lack of coordination with national railways on drainage projects; and

WHEREAS the lack of coordination is resulting in projects being significantly delayed or cancelled within a year; and

WHEREAS municipal drains remove excess water to support public and private infrastructure and agricultural operations;

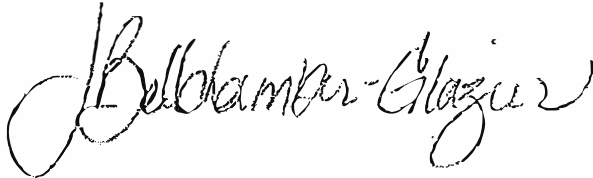
THEREFORE be it resolved that the Province of Ontario work with the Federal Minister of Transportation to address concerns regarding municipal drainage matters and need for coordination with the national railways; and

THAT Council circulate the resolution to the Provincial Ministers of Agriculture, Food, and Rural Affairs, and Municipal Affairs and Housing, and the Federal Minister of Transportation, the local MP and MPP, the Association of Municipalities of Ontario, and all municipalities.”

Municipality of Southwest Middlesex Resolution #2020-274

Carried

Sincerely,

A handwritten signature in black ink that reads "Jillene Bellchamber-Glazier". The signature is written in a cursive, flowing style.

Jillene Bellchamber-Glazier
CAO-Clerk

Cc: The Honorable Marc Gardeau, Minister of Transport
The Honorable Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs
Monte McNaughton, MPP Lambton-Middlesex-London
Lianne Rood, MP Lambton-Kent-Middlesex
The Association of Municipalities of Ontario
All Ontario Municipalities

Cindy Pigeau

From: AMO Communications <Communicate@amo.on.ca>
Sent: Friday, December 4, 2020 3:13 PM
To: Cindy Pigeau
Subject: AMO Policy Update – COVID-19 Vaccine Distribution Task Force, New COVID-19 Measures, Long-Term Care Commission, and AMO-Ontario Annual Joint MOU Statement

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



December 4, 2020

AMO Policy Update – COVID-19 Vaccine Distribution Task Force, New COVID-19 Measures, Long-Term Care Commission, and AMO-Ontario Annual Joint MOU Statement

COVID-19 Vaccine Distribution Task Force

The Ontario government has announced the appointment of nine members of the new Ministers' COVID-19 Vaccine Distribution Task Force. The task force, chaired by General (Retired) Rick Hillier, former Chief of Defence Staff for the Canadian Forces, will oversee the delivery, storage, and distribution of COVID-19 vaccines.

This task force will work with General Hillier (Ret.) to advise the Province on the planning and execution of the Province's COVID-19 immunization program. It is understood that the task force will work across several ministries for the needed expertise in operations and logistics, federal-provincial and Indigenous relations, health and clinical domains, behavioural science, public health and immunization, ethics, and information technology and data. We also know that the Province will be working in partnership with AMO and municipal leaders with respect to local implementation and public education efforts.

New COVID-19 Measures for Three Regions

After consultation with provincial and local public health officials, the Province is moving three public health regions to new levels with stronger public health measures as set out in the Keeping Ontario Safe and Open Framework.

Based on the latest data, the following public health regions will move from their current level in the framework to the following levels **effective Monday, December 7, 2020 at 12:01 a.m.**

- Orange - Restrict
 - Middlesex-London Health Unit; and
 - Thunder Bay District Health Unit

- Yellow - Protect
 - Haliburton, Kawartha, Pine Ridge District Health Unit.

All other public health regions are remaining at their current levels. For further information please see COVID-19 Response Framework for the full list of public health region classifications.

Long-Term Care Commission Releases Second Set of Recommendations

Ontario's Long-Term Care COVID-19 Commission issued a letter today to the government outlining a second set of recommendations for implementation to mitigate the impact of the second wave of the pandemic. The recommendations focus on three areas: leadership and accountability; using performance indicators to assess each home's readiness to prevent and manage outbreaks; and, focused inspections by the Ministry of Long-Term Care to assess compliance with measures known to reduce the impact of the virus.

AMO continues to engage with the Commission to provide a municipal perspective on lessons learned and recommendations. An initial submission was provided. To view this document and other resources about long-term care and seniors, see the AMO website.

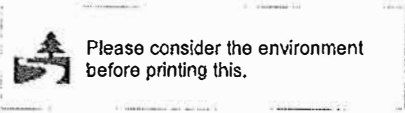
AMO-Ontario Annual Joint MOU Statement

In 2008, Ontario and AMO released the first joint statement on the Memorandum of Understanding (MOU) between AMO and the Province of Ontario and have done it annually since that time. The 2019/2020 MOU Joint Statement is now available.

Since November 2019 (the last Annual Statement), AMO and Ontario had a record 16 formal MOU meetings, covering over 70 agenda items. It should be noted that in addition to these formal MOU meetings the Province has continually engaged AMO and its members on the government's COVID-19 response.

AMO's COVID-19 Resources page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

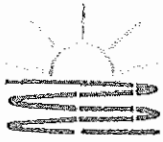
*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Adjust your AMO Communication Preferences ? [Click Here](#)

 higher logic



November 23, 2020

SENT VIA EMAIL

RE: Support of Municipality of Tweed Resolution 343 regarding Cannabis Production Facilities, the Cannabis Act, and Health Canada Guidelines

Please be advised that the Council of The Corporation of the Municipality of Leamington, at its meeting held Tuesday, November 17, 2020 enacted the following resolution:

No. C-355-20

WHEREAS federal parliament passed the Cannabis Act S.C. 2018, c. 16; and

WHEREAS pharmaceutical companies and industries are required to follow strict regulations and governing legislation including Narcotic Control Regulations C.R.C., c 1041 and Controlled Drugs and Substances Act (Police Enforcement) Regulations SOR/9-234 in order to produce medicinal products pursuant to a licence issued by Health Canada; and

WHEREAS Health Canada issues registrations and certificates for individual medicinal cannabis production without municipal consultation and regardless of land use planning regulations or other municipal regulations that may be in place; and

WHEREAS municipalities are authorized under the Planning Act, R.S.O. 1990, C. P 13 to pass a comprehensive zoning by-law that is in compliance with the appropriate County Official Plan which must be in compliance with the Provincial Policy Statement; and

WHEREAS the Provincial Policy Statement, Official Plan and Zoning By-Law in effect for each area is designed to secure the long-term safety and best use of the land, water and other natural resources found in that area's natural landscape; and

WHEREAS section 128 of the Municipal Act, 2001, S.O. 2001, c. 25 authorizes a municipality to prohibit and regulate with respect to public nuisances, including matters that, in the opinion of council, are or could become or cause public nuisances; and

WHEREAS The Corporation of the Municipality of Leamington has passed Comprehensive Zoning By-Law 890-09 and By-law 35-18, regulating certain matters related to cannabis which limits Part II Cannabis Facilities to Industrial Zones; and

WHEREAS The Corporation of the Municipality of Leamington has not been consulted by Health Canada prior to the issuance of registrations or certificates for the production of cannabis by individuals within the Municipality; and

NOW THEREFORE BE IT RESOLVED THAT The Corporation of the Municipality of Leamington requests that immediate action be taken by all levels of government to require that those individuals who may be issued a registration or certificate to produce medical cannabis adhere to the same strict regulations and legislation as licensed pharmaceutical companies and industries;

AND FURTHER, that the Association of Municipalities of Ontario advocate with the Federation of Canadian Municipalities to the Government of Canada that similar regulations and guidelines for medical cannabis licensing in alignment with other pharmaceutical industries;

AND FURTHER, that the distribution of medical cannabis be controlled through pharmacies in consistent with other medications;

AND FURTHER, that all properties which are the subject of an application to produce cannabis be disclosed in advance to the municipalities within which the property is situated; and

AND FURTHER, that this resolution be circulated to the Prime Minister of Canada, Health Canada, the Premier of the Province of Ontario, the Minister of Municipal Affairs and Housing, the Ontario Provincial Police, the Association of Municipalities of Ontario, and all upper, lower and single tier municipalities within the Province of Ontario.

Carried



Sincerely,
Brenda M. Percy, Clerk

cc: The Right Honourable Justin Trudeau, Prime Minister
Health Canada
Honourable Doug Ford, Premier
Honourable Steve Clark, Minister of Municipal Affairs and Housing
Ontario Provincial Police
Association of Municipalities of Ontario
All Ontario Municipalities

Cindy Pigeau

From: AMO Communications <Communicate@amo.on.ca>
Sent: Monday, December 7, 2020 3:21 PM
To: Cindy Pigeau
Subject: AMO Policy Update – Initial Vaccination Approach, AG Annual Report, Wetland Conservation Program

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



December 7, 2020

AMO Policy Update – Initial Vaccination Approach, AG Annual Report, Wetland Conservation Program

Ontario Approach on Key Populations to Vaccinate First

The Ontario government is getting ready to distribute COVID-19 vaccines as soon as they are received, beginning with vaccinating vulnerable populations and those who care for them. As recommended by the COVID-19 Vaccine Distribution Task Force, the Province has now identified key populations to receive the vaccine first, including long-term care and retirement home residents and the staff who provide care to these groups. The government has stated that this approach is informed by science and prioritizes population groups that are at greatest risks of COVID-19.

Groups to receive the early vaccine doses in the first few months of the Ontario immunization program will include:

- residents, staff, essential caregivers, and other employees of congregate living settings (e.g. long-term care homes and retirement homes) that provide care for seniors as they are at higher risk of infection and serious illness from COVID-19;
- health care workers, including hospital employees, other staff who work or study in hospitals, and other health care personnel;
- adults in Indigenous communities, including remote communities where risk of transmission is high; and
- adult recipients of chronic home health care.

As well, the Province will be prioritizing the rollout of the vaccine in regions with the highest rates of COVID-19 infection, including those in the Red-Control and Lockdown

zones. The immunization program will focus on health care workers and the most vulnerable populations in those regions.

It is expected that clarification on who comprises the group of staff who work/study in hospitals and other health care personnel will be provided shortly (i.e. inclusion of paramedics in this grouping).

We have been assured that as further information is available about the various type of vaccines and availability of doses, additional details related to the implementation of the COVID-19 immunization program will be provided by the Province.

Auditor General 2020 Annual Report

The Auditor General, Bonnie Lysyk, has released her reflections and the *2020 Annual Report*. It focuses on consumer protection, oversight, and operational effectiveness. The Report also includes follow up reports on recommendations from previous Annual Reports. The 13 value-for-money audits in the *2020 Annual Report* are summarized in this News Release. AMO staff will review the Report and follow up with any analysis from a municipal lens if required.

New Ontario Wetland Conservation Program

The Honourable Steve Clark, Minister of Municipal Affairs and Housing, has announced a new \$30 million, five-year Wetlands Conservation Partner Program to help create and restore wetlands in the Great Lakes watershed. In the first year, Ontario is providing \$6 million to Ducks Unlimited Canada (DUC) focusing on restoration projects in the Lake Ontario and Lake Erie watersheds. Later years of the program will focus on wetlands in other Great Lakes watersheds and inland waterways. Wetlands help to improve water quality and to manage stormwater as well as play an important role in ecosystem health.

AMO's COVID-19 Resources page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Adjust your AMO Communication Preferences ? [Click Here](#)

Ministry of the Attorney General

Ministère du Procureur général

Office of the Deputy Attorney General

Cabinet du Sous-procureur général

McMurtry-Scott Building
720 Bay Street, 11th Floor
Toronto ON M7A 2S9
Tel.: 416 326-2640

Édifice McMurtry-Scott
720, rue Bay, 11^e étage
Toronto ON M7A 2S9
Tél.: 416 326-2640



December 8, 2020

Municipal Chief Administrative Officers:

Re: Expanding the Use of Certified Evidence in *Provincial Offences Act* Courts

Bill 177, the Stronger, Fairer Ontario Act (Budget Measures), 2017, introduced amendments to the Provincial Offences Act (POA) aimed at modernizing and streamlining POA court processes.

I am pleased to advise that, effective December 14, 2020, amendments to s. 48.1, which provides for the use of certified evidence in POA proceedings, will come into force through an Order in Council. Certified evidence includes written statements in a document that are certified or sworn to be true by the person signing the document.

Currently, the POA permits a certified statement in a certificate of offence or in a certificate of parking infraction, as well as other prescribed types of certified evidence, to be admitted in evidence as proof of the facts certified in it. However, these certified statements may not be relied upon as evidence for offences such as speeding and any offence under the Highway Traffic Act (HTA) that carries demerit points.

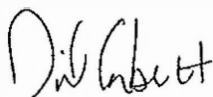
Beginning December 14, s. 48.1 of the POA will apply to all proceedings commenced under Part I and Part II of the POA where a set fine has been specified for the offence or that are otherwise prescribed by regulation, and so now will include speeding and other HTA offences that attract demerit points. The Ministry is not proposing to prescribe any other types of certified evidence or offences by regulation at this time.

Certified statements, when relied upon by the prosecution, would reduce the need for the person who certifies the contents of the document to be true, including enforcement officers, to appear in court and give oral testimony. Expanding the availability of certified evidence is a key part of the Ministry's efforts to streamline POA court processes and enable more efficient use of court and enforcement resources.

Thank you for your continued co-operation as we work together to identify new and innovative ways of making the POA justice system more efficient, responsive, and accessible. I look forward to continuing our collaboration to implement the remaining Bill 177 reforms to further streamline and modernize POA processes.

If you have any questions, or if you would like more information on this initiative, please contact Wendy Chen, Acting Manager of the Ministry's POA Unit, at JUS.G.MAG.POASupport@ontario.ca or (437) 244-8733.

Yours truly,

A handwritten signature in black ink, appearing to read "David Corbett". The signature is written in a cursive, flowing style.

David Corbett
Deputy Attorney General

Cindy Pigeau

Subject: FW: Orangeville Council Resolution

From: Tracy MacDonald [<mailto:tmacdonald@orangeville.ca>]

Sent: Tuesday, December 8, 2020 9:26 AM

To: doug.fordco <doug.fordco@pc.ola.org>; sylvia.jones@pc.ola.org; jeff.yurek <jeff.yurek@pc.ola.org>; rod.phillips <rod.phillips@pc.ola.org>; info <info@cvc.ca>

Subject: Orangeville Council Resolution

Please see the resolution below that was passed by Orangeville Council last night.

Resolution 2020-426

Moved by Councillor Peters

Seconded by Mayor Brown

WHEREAS the Province has introduced Bill 229, Protect, Support and Recover from COVID 19 Act - Schedule 6 – Conservation Authorities Act;

AND WHEREAS the Legislation introduces several changes and new sections that could remove and/or significantly hinder conservation authorities' role in regulating development, permit appeal process and engaging in review and appeal of planning applications;

AND WHEREAS we rely on the watershed expertise provided by local conservation authorities to protect residents, property, and local natural resources on a watershed basis by regulating development and engaging in reviews of applications submitted under the Planning Act;

AND WHEREAS the changes allow the Minister to make decisions without conservation authority watershed data and expertise;

AND WHEREAS the Legislation suggests that the Minister will have the ability to establish standards and requirements for non-mandatory programs which are negotiated between the conservation authorities and municipalities to meet local watershed needs;

AND WHEREAS the budget that Orangeville spends on conservation authority work is a bargain for the services provided;

AND WHEREAS municipalities believe that the appointment of municipal representatives on conservation authority boards should be a municipal decision; and the Chair and Vice Chair of the conservation authority boards should be duly elected;

AND WHEREAS it has been the Town of Orangeville's experience with the Credit Valley Conservation Authority that having a chair or vice-chair serve for more than one year has produced experienced individuals;

AND WHEREAS the changes to the 'Duty of Members' contradicts the fiduciary duty of a conservation authority board member to represent the best interests of the conservation authority and its responsibility to the watershed;

AND WHEREAS conservation authorities have already been working with the Province, development sector and municipalities to streamline and speed up permitting and planning approvals through Conservation Ontario's Client Service and Streamlining Initiative;

AND WHEREAS municipalities value and rely on the natural habitats and water resources within conservation authority jurisdictions for the health and well-being of residents; municipalities value conservation authorities' work to prevent and manage the impacts of flooding and other natural hazards; and municipalities value conservation authorities' work to ensure safe drinking water;

THEREFORE, BE IT RESOLVED THAT: (i) the Province of Ontario repeal Section 6 of the Budget Measures Act (Bill 229), and (ii) that the Province continue to work with conservation authorities to find workable solutions to reduce red tape; AND

THAT this resolution be circulated to Premier Doug Ford, MPP Sylvia Jones, the Minister of the Environment, Conservation, and Parks Jeff Yurek, the Minister of Finance Rod Phillips, all Conservation authorities throughout Credit Valley, and all Ontario Municipalities

Carried

Thanks,

Tracy Macdonald | Assistant Clerk | Corporate Services
Town of Orangeville | 87 Broadway | Orangeville ON L9W 1K1
519-941-0440 Ext. 2256 | Toll Free 1-866-941-0440 Ext. 2256
tmacdonald@orangeville.ca | www.orangeville.ca



Premier of Ontario
Legislative Building
Queen's Park
Toronto ON M7A 1A1
Premier@ontario.ca

SENT BY EMAIL

December 11, 2020

Re: Council Resolution – Accessibility for Ontarians with Disabilities Act
– Website support

Further to the Meeting of Council on December 1, 2020 Council of the Corporation of the Municipality of Marmora and Lake passed the following motion:

MOTION2020DEC01-276

Moved by Deputy Mayor Mike Stevens

Seconded by Councillor Ron Derry

WHEREAS the Province has introduced Bill 229, Protect, Support and Recover from COVID 19 Act - Schedule 6 – Conservation Authorities Act.

WHEREAS the Legislation introduces a number of changes and new sections that could remove and/or significantly hinder the conservation authorities' role in regulating development, permit appeal process and engaging in review and appeal of planning applications.

WHEREAS we rely on the watershed expertise provided by local conservation authorities to protect residents, property and local natural resources on a watershed basis by regulating development and engaging in reviews of applications submitted under the Planning Act.

WHEREAS the changes allow the Minister to make decisions without CA watershed data and expertise.

WHEREAS the Legislation suggests that the Minister will have the ability to establish standards and requirements for non-mandatory programs which are negotiated between the conservation authorities and municipalities to meet local watershed needs.



WHEREAS municipalities believe that the appointment of municipal representatives on CA Boards should be a municipal decision; and the Chair and Vice-Chair of the CA Board should be duly elected.

WHEREAS the changes to the 'Duty of Members' contradicts the fiduciary duty of a CA board member to represent the best interests of the conservation authority and its responsibility to the watershed.

WHEREAS conservation authorities have already been working with the Province, development sector and municipalities to streamline and speed up permitting and planning approvals through Conservation Ontario's Client Service and Streamlining Initiative.

WHEREAS changes to the legislation will create more red tape and costs for the conservation authorities, and their municipal partners, and potentially result in delays in the development approval process.

AND WHEREAS municipalities value and rely on the natural habitats and water resources within our jurisdiction for the health and well-being of residents; municipalities value the conservation authorities' work to prevent and manage the impacts of flooding and other natural hazards; and municipalities value the conservation authority's work to ensure safe drinking water.

THEREFORE BE IT RESOLVED:

THAT the Province of Ontario repeal Schedule 6 of the Budget Measures Act (Bill 229).

THAT the Province continues to work with conservation authorities to find workable solutions to reduce red tape and create conditions for growth.

THAT the Province respects the current conservation authority/municipal relationships.

THAT the Province embrace their long-standing partnership with the conservation authorities and provide them with the tools and financial resources they need to effectively implement their watershed management role.

THAT Council supports the resolution of the Town of Mono passed on November 24, 2020, regarding Schedule 6 of Bill 229.

AND THAT Council supports the resolution of the City of Quinte West passed on November 16, 2020, regarding Schedule 6 of Bill 229.



FURTHER THAT this resolution is forwarded to the Premier of Ontario, the Minister of the Environment, Conservation and Parks, Minister of Natural Resources and Forestry, Minister of Municipal Affairs & Housing, Bay of Quinte MPP Todd Smith, AMO, Conservation Ontario, CVCA and Quinte Conservation.

Carried

I trust this is the information you require, however, should additional information or clarification be required do not hesitate to contact me at your convenience.

Sincerely,

Jennifer Bennett,
Deputy Clerk
613-472-2629 ext. 2232
jbennett@marmoraandlake.ca

cc: The Honourable Doug Ford
Todd Smith, MPP Prince Edward-Hastings
Minister of the Environment, Conservation and Parks
Minister of Natural Resources and Forestry
Minister of Municipal Affairs & Housing
Conservation Ontario
Crowe Valley Conservation Authority
Quinte Conservation
Association of Municipalities of Ontario
All Municipalities within the Province of Ontario

December 8, 2020

Via email: admin@ltvca.ca

Mark Peacock, P.Eng
Lower Thames Conservation
100 Thames Street
Chatham ON N7I 2Y8

Re: Resolution Bill 229 and the Conservation Authorities

Please be advised the Council of the Municipality of Chatham-Kent at its regular meeting held on December 7, 2020 considered the aforementioned topic and subsequent to discussion, the following was resolved:

Moved by Councillor Faas, Seconded by Councillor Thompson

WHEREAS the Province has introduced Bill 229, Protect, Support and Recover from COVID 19 Act - Schedule 6 – Conservation Authorities Act

WHEREAS the Legislation introduces a number of changes and new sections that could remove and/or significantly hinder the conservation authorities' role in regulating development, permit appeal process and engaging in review and appeal of planning applications

WHEREAS we rely on the watershed expertise provided by local conservation authorities to protect residents, property and local natural resources on a watershed basis by regulating development and engaging in reviews of applications submitted under the Planning Act

WHEREAS the changes allow the Minister to make decisions without CA watershed data and expertise

WHEREAS the Legislation suggests that the Minister will have the ability to establish standards and requirements for non-mandatory programs which are negotiated between the conservation authorities and municipalities to meet local watershed needs

WHEREAS municipalities believe that the appointment of municipal representatives on CA Boards should be a municipal decision; and the Chair and Vice Chair of the CA Board should be duly elected

WHEREAS the changes to the 'Duty of Members' contradicts the fiduciary duty of a CA board member to represent the best interests of the conservation authority and its responsibility to the watershed

WHEREAS conservation authorities have already been working with the Province, development sector and municipalities to streamline and speed up permitting and planning approvals through Conservation Ontario's Client Service and Streamlining Initiative

WHEREAS changes to the legislation will create more red tape and costs for the conservation authorities, and their municipal partners, and potentially result in delays in the development approval process

AND WHEREAS municipalities value and rely on the natural habitats and water resources within our jurisdiction for the health and well-being of residents; municipalities value the conservation authorities' work to prevent and manage the impacts of flooding and other natural hazards; and municipalities value the conservation authority's work to ensure safe drinking water

THEREFORE BE IT RESOLVED

THAT the Province of Ontario repeal Schedule 6 of the Budget Measures Act (Bill 229)

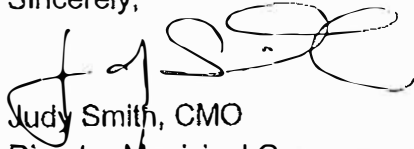
THAT the Province continue to work with conservation authorities to find workable solutions to reduce red tape and create conditions for growth

THAT the Province respect the current conservation authority/municipal relationships

AND THAT the Province embrace their long-standing partnership with the conservation authorities and provide them with the tools and financial resources they need to effectively implement their watershed management role.

If you have any questions or comments, please contact Judy Smith at judys@chatham-kent.ca

Sincerely,

A handwritten signature in black ink, appearing to read 'Judy Smith', with a large, stylized flourish extending to the right.

Judy Smith, CMO
Director Municipal Governance
Clerk /Freedom of Information Coordinator

C

Honourable Premier of Ontario

Hon. Rod Phillips, Minister of Finance (rod.phillips@pc.ola.org)

Hon. Jeff Yurek, Minister of Environment Conservation and Parks
(jeff.yurek@pc.ola.org)

Hon. John Yakabuski, Minister of Natural Resources and Forestry
(john.yakabuski@pc.ols.org)

Local Members of Provincial Parliament

All Ontario Municipalities

December 8, 2020

Via email: stclair@scrca.on.ca

Brian McDougall, General Manger
St Clair Region Conservation Authority
205 Mill Pond Cres.
Strathroy ON N7G 3P9

Re: Resolution Bill 229 and the Conservation Authorities

Please be advised the Council of the Municipality of Chatham-Kent at its regular meeting held on December 7, 2020 considered the aforementioned topic and subsequent to discussion, the following was resolved:

Moved by Councillor Faas, Seconded by Councillor Thompson

WHEREAS the Province has introduced Bill 229, Protect, Support and Recover from COVID 19 Act - Schedule 6 – Conservation Authorities Act

WHEREAS the Legislation introduces a number of changes and new sections that could remove and/or significantly hinder the conservation authorities' role in regulating development, permit appeal process and engaging in review and appeal of planning applications

WHEREAS we rely on the watershed expertise provided by local conservation authorities to protect residents, property and local natural resources on a watershed basis by regulating development and engaging in reviews of applications submitted under the Planning Act

WHEREAS the changes allow the Minister to make decisions without CA watershed data and expertise

WHEREAS the Legislation suggests that the Minister will have the ability to establish standards and requirements for non-mandatory programs which are negotiated between the conservation authorities and municipalities to meet local watershed needs

WHEREAS municipalities believe that the appointment of municipal representatives on CA Boards should be a municipal decision; and the Chair and Vice Chair of the CA Board should be duly elected

WHEREAS the changes to the 'Duty of Members' contradicts the fiduciary duty of a CA board member to represent the best interests of the conservation authority and its responsibility to the watershed

WHEREAS conservation authorities have already been working with the Province, development sector and municipalities to streamline and speed up permitting and planning approvals through Conservation Ontario's Client Service and Streamlining Initiative

WHEREAS changes to the legislation will create more red tape and costs for the conservation authorities, and their municipal partners, and potentially result in delays in the development approval process

AND WHEREAS municipalities value and rely on the natural habitats and water resources within our jurisdiction for the health and well-being of residents; municipalities value the conservation authorities' work to prevent and manage the impacts of flooding and other natural hazards; and municipalities value the conservation authority's work to ensure safe drinking water

THEREFORE BE IT RESOLVED

THAT the Province of Ontario repeal Schedule 6 of the Budget Measures Act (Bill 229)


THAT the Province continue to work with conservation authorities to find workable solutions to reduce red tape and create conditions for growth

THAT the Province respect the current conservation authority/municipal relationships

AND THAT the Province embrace their long-standing partnership with the conservation authorities and provide them with the tools and financial resources they need to effectively implement their watershed management role.

If you have any questions or comments, please contact Judy Smith at judys@chatham-kent.ca

Sincerely,



Judy Smith, CMO
Director Municipal Governance
Clerk /Freedom of Information Coordinator

C

Honourable Premier of Ontario

Hon. Rod Phillips, Minister of Finance (rod.phillips@pc.ola.org)

Hon. Jeff Yurek, Minister of Environment Conservation and Parks
(jeff.yurek@pc.ola.org)

Hon. John Yakabuski, Minister of Natural Resources and Forestry
(john.yakabuski@pc.ols.org)

Local Members of Provincial Parliament

All Ontario Municipalities



December 9, 2020

Association of Municipalities of Ontario and City of Toronto

I am writing to advise municipalities of the results of a recent inspection undertaken by the Resource Productivity and Recovery Authority of Ontario Electronic Stewardship (OES) and Electronic Products Recycling Association (EPRA) activities related to the wind up of the Waste Electrical and Electronic Equipment (WEEE) Program.

As service providers to the WEEE Program, municipalities may have received communications from persons identifying themselves as OES or EPRA personnel advising that OES is being rebranded as EPRA Ontario and that it would continue to operate Ontario's electronics recycling program. The communications may have also advised municipalities to sign a new contract with EPRA Ontario to ensure continuity in service.

These communications are incorrect, contravene the conflict-of-interest guidelines that are part of the OES Wind-Up Plan, are inconsistent with the Minister's Directions and non-compliant with the requirements of the *Waste Diversion Transition Act, 2016* (WDTA) and the *Resource Recovery and Circular Economy Act, 2016* (RRCEA).

Please be advised of the following:

- OES is not being rebranded. It is being liquidated and will completely cease to operate soon after the wind up of the WEEE Program on December 31, 2020.
- EPRA will not operate a new provincial electronics recycling program. It is one of many producer responsibility organizations (PRO) that will be providing resource recovery services in a competitive marketplace under the new Electrical and Electronic Equipment Regulation.

Following the wind up of the WEEE Program operated by OES under the WDTA on December 31, 2020, a new program will begin on January 1, 2021 under the EEE Regulation issued by the government on September 21, 2020 under the RRCEA. The EEE Regulation establishes a competitive market for service providers such as PROs and processors to provide resource recovery services to electronics producers. More information on Ontario new regulatory framework for resource recovery, including Electrical and Electronic Equipment is available [here](#).

Under the EEE Regulation, there is no requirement for municipalities to collect waste electronics from residents. However, a municipality may continue to do so, in which case it should enter into a contractual agreement with an electronics processor or PRO registered with the Authority to

ensure the waste electronics collected are picked up. Municipalities have the right to enter into an agreement with any PRO or processor registered with the Authority. Contact information for registered PROs is provided on the Authority's website [here](#) and for registered processors [here](#).

OES has utilized the services of EPRA to administer the program and EPRA is paid for those services out of the trust fund held by OES. As part of the OES Wind-Up Plan that was approved by the Authority on August 16, 2019, OES was required to implement conflict-of-interest measures to ensure EPRA does not gain an unfair advantage in the new competitive marketplace based on its special relationship as a service provider to OES. As part of these measures, OES was required to identify EPRA staff that are dedicated to the OES program and ensure they are firewalled from the rest of the EPRA organization. Additionally, an independent manager was retained under a contract with an advisory firm to manage the OES program wind up.

The Authority's inspection found evidence that OES-dedicated EPRA staff engaged in activities aimed at advancing EPRA's commercial interests in the new competitive marketplace established under the EEE Regulation, in contravention of the conflict-of-interest measures. These activities are also prohibited under s. 35 of the WDTA, which requires funds held in trust by OES are to be used for the purposes of delivering and winding up the WEEE program. Additionally, s. 2 of the RRCEA requires the Authority to promote competition in the provision of resource recovery services in order to achieve the Provincial Interests in reducing waste and litter, spurring innovation through competition in the waste management and resource recovery sectors, and advancing Ontario's circular economy.

As a result of the Authority's inspection findings, OES has agreed to cease using the trust fund to support activities promoting EPRA's commercial interests and has taken the following additional steps:

- The OES Program Wind-Up Oversight Manager has written to OES-dedicated staff to formally remind them:
 - "to adhere to the conflict of interest requirements as reviewed together previously",
 - to ensure that they "are not communicating with OES Program participants regarding EPRA's future role in the new program under the EEE Regulations", and
 - "if a program participant inquires about the transition...to refer that person to RPRA, or RPRA's website, and not to EPRA".
- The OES Board Chair has written to EPRA to:
 - remind EPRA of "the conflict of interest requirements outlined within the OES Wind-Up Plan", and
 - "request that EPRA ensures that non-OES dedicated employees will not engage with OES-dedicated employees for any purpose other than the administration of the OES Program and related OES Program Wind-Up requirements".
- The OES Program Wind-Up Oversight Manager has confirmed expenses incurred for the retention of counsel on this matter will not be reimbursed from the OES trust fund.

A competitive marketplace is a key contributor to achieving the objectives of the EEE Regulation. That marketplace will drive innovation in the design of products, as well as in the ability to recover resources from those products when they reach end of life. In this context, businesses entering the Ontario marketplace to compete with EPRA seek a level playing field, so that innovation can be introduced into that marketplace, while creating jobs in Ontario and contributing to the Ontario economy.

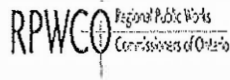
As the provincial regulator mandated to enforce the requirements of Ontario's circular economy regulatory framework, the Authority is committed to ensuring a level playing field for all market participants and will continue to monitor the marketplace for anti-competitive activities and will take immediate steps to ensure compliance with all legislated requirements.

If you have questions or concerns, please contact the Authority's compliance team at (647) 496-0530 or toll free at (833) 600-0530 or registry@rpra.ca.

A handwritten signature in black ink, appearing to read 'Pat Moran', with a long horizontal flourish extending to the right.

Pat Moran
Registrar

Cc: Ontario Waste Management Association



Sent via email to: ec.plastiques-plastics.ec@canada.ca

December 9, 2020

Jacinthe Séguin
Director, Plastics and Marine Litter Division
Environment and Climate Change Canada
Gatineau, QC K1A 0H3

RE: Discussion Paper on a Proposed Integrated Management Approach to Plastic Products to Prevent Waste and Pollution

Dear Ms. Séguin,

Thank you for the opportunity to provide input on the *Proposed Integrated Management Approach to Plastic Products to Prevent Waste and Pollution*. We commend the Government of Canada for making the reduction of plastic pollution a priority and bringing this issue to the forefront of the agenda at both the Group of 7 (G7), and the Canadian Council of Ministers of the Environment (CCME).

We are writing to you on behalf of the Municipal Resource Recovery & Research Collaborative (M3RC). M3RC is comprised of representatives from:

- Association of Municipalities of Ontario (AMO);
- City of Toronto;
- Regional Public Works Commissioners of Ontario (RPWCO); and
- Municipal Waste Association (MWA).

The purpose of M3RC is to develop and promote policies and programs on behalf of all municipalities in Ontario to support the transition to a circular economy. We understand the importance of this transition to protect our environment and support economic growth. M3RC does not usurp or replace the autonomy of individual municipalities but provides advice and recommendations to staff and municipal councils for consideration and action.

Plastic pollution is becoming an increasing area of concern for municipal governments. Costs are steadily increasing; household recycling performance has plateaued; and there is little emphasis being placed on recycling of industrial, commercial and institutional sources despite representing a larger amount of materials in the waste stream. Municipal governments are increasingly dealing with issues related to more material ending up in our environment, including our waterways, parks and communities; and many municipal governments are faced with limited landfill capacity.

Association of Municipalities of Ontario
200 University Ave., Suite 801
Toronto ON M5H 3C6 Canada
Tel: (416) 971-9856
Fax: (416) 971-6191
Toll-free in Ontario: 1-877-426-6527

RPWCO
c/o 1266 McDougall Street
Windsor ON N8X 3N7
Tel: (519) 255-6247 x. 6356
Fax: (519) 973-5476

Municipal Waste Association
PO Box 1894
Guelph ON N1H 7A1
Tel: (519) 823-1999
Fax: (519) 823-0084

City of Toronto
100 Queen St. W.
25th Floor, East Tower
Toronto, ON, M5H 2N2
Tel: (416) 392-9095
Fax: (416) 392-4754

There is a lot of important work being undertaken by municipal governments but in general we lack the necessary levers to affect fundamental change. Most of the solutions that we have the ability to control are either end of the pipe solutions or lack regional and national scale that national initiatives would offer. Our solid waste infrastructure and increasingly our wastewater infrastructure cannot keep up with the pace of change related to the packaging and products placed into the market and their end-of-life management requirements.

We believe the Government of Canada has an important role to play including:

- Supporting a national framework for producer responsibility;
- Supporting end markets for recycled commodities (e.g., mandatory minimum content requirements, tax incentives and procurement practices);
- Setting national targets and allowing for proper measurements; and
- Taking targeted action where problems remain.

National Framework for Producer Responsibility

Shifting responsibility for end-of-life management of products and packaging is essential to the *Proposed Integrated Management Approach to Plastic Products to Prevent Waste and Pollution*. Producers are in the best position to communicate directly with consumers about whether their products and packaging can be recycled and how to best collect them. They are also best informed to invest in the recycling collection and processing system necessary and to create markets to support their end use. This means making producers directly responsible for ensuring accessibility, continually improving both collection and recycling outcomes, allowing for competition to drive innovation both at the service provider and producer level, and ensuring transparency and direct accountability.

The Government of Canada has an important leadership role in helping to facilitate producer responsibility policies across the country. The goal would be to create a common framework upon which producer responsibility policies are established and managed. This common framework would establish:

- Definitions for the classes of products, packaging and materials to be regulated under provincial and territorial implementation and administration;
- Performance standards / measurement protocols for plastic management practices (e.g., measurement and reporting); and
- Administrative protocols for registration and reporting of plastic products and packaging supplied into the market, including a means to better centrally track e-commerce and on-line sales.

The framework is not meant in any way to usurp the provincial/territorial role in establishing what is designated and establishing specific targets. Common definitions, performance standards, measurement protocols, and administrative protocols that respect the role of the provinces and territories will:

- Create administrative efficiency and reduce transaction costs for all parties;

- Ensure better oversight, and enforcement (e.g., free-riders); and
- Allow for greater transparency and a better understanding of the effectiveness of various programs.

Supporting End Markets & Establishing Performance Standards

Municipal governments support the Government of Canada establishing minimum recycled content requirements as they help to create stable markets for recycled commodities. Municipal governments understand all too well the issues that are created when oil prices are low and companies revert to the use of virgin plastic resins.

Canada should follow the lead of US states¹ and the European Union² that have already established recycled content requirements for items like garbage bags, beverage containers, rigid non-food containers, etc. These requirements have the opportunity to drive increased investment in recycling and collection infrastructure by ensuring the steady demand for these resources.

Municipal governments also support the creation of national targets, that at a minimum match those already agreed to in other leading jurisdictions. By 2025, Canada should transform the plastic packaging sector by meeting the following targets:

1. Along with reduction efforts, all plastic packaging should be reusable or recyclable;
2. A 70% target for all plastic packaging to be effectively reused or recycled; and
3. A target of 50% average recycled content across all plastic packaging.

AMO and many municipalities (with some variations) have endorsed a position to adhere to the waste hierarchy and the premise that recovery be considered a higher use in the waste hierarchy than disposal. It is recognized that this is not equivalent to reduction, reuse or recycling, but this could be used to better manage materials than disposal while the supply chain adjusts to achieve the targets listed above.

In order to measure these targets, the Government of Canada should be working to ensure provincial and territorial governments produce annual data on packaging reuse, waste generation, disposal, diversion, related processing capacity and project current capacities against future demand to ensure continued progress to meet provincial targets.

¹ For example California requires recycled content to be used in garbage bags (<https://www.calrecycle.ca.gov/buyrecycled/trashbags>), checkout bags (<https://www.calrecycle.ca.gov/plastics/carryouthbags>), rigid plastic packaging containers (<https://www.calrecycle.ca.gov/plastics/rppc>) and beverage containers (<https://www.calrecycle.ca.gov/bevcontainer/bevdistman/plasticcontent/>). Other examples can be found in Oregon (<https://www.oregon.gov/deq/recycling/Pages/Rigid-Plastic-Containers.aspx>).

² European Union *Directive on the reduction and impact of certain plastic products on the environment*. Link: https://www.consilium.europa.eu/en/press/press-releases/2019/05/21/council-adopts-ban-on-single-use-plastics/?utm_source=dsms-auto&utm_medium=email&utm_campaign=Council+adopts+ban+on+single-use+plastics# has established minimum recycled requirements for beverage containers. In the UK, the dairy industry with assistance WRAP from has significantly increased recycled content in their HDPE bottles plans to reach 50%. (<https://www.wrap.org.uk/content/hdpe-plastic-bottles>).

Managing Single-Use Plastics

Municipal governments understand the important role unavoidable single-use plastics play in our communities. They do, however, need to be able to be collected and managed properly at the end-of-life. As mentioned, producer responsibility policies and other mechanisms like minimum mandatory recycled content requirements will help to ensure this. Where single-use products and packaging items cannot be managed properly and where alternatives can be used, municipal governments support the use of restrictions, bans or requirements that reduce the risk of plastic pollution (e.g., tethered lids). These tools tend to be strong levers and regulatory instruments so they should be used cautiously to avoid unintended consequences or create new challenges (i.e. do not want alternatives that result in greater harm).

The Government of Canada should also consider other mechanisms to reduce the use of other single-use plastics that are not listed in the Discussion Paper as the proposed items and restrictions are insufficient to achieve the desired outcomes of the zero-plastic waste strategy.

Advertising Claims

Municipal governments remain extremely concerned about the claims companies are making in the market and the direct impact these claims have on municipal infrastructure and in turn property taxpayer costs. There is wide-spread use of "recyclable," "compostable," and "flushable" on products and packaging that cannot be properly managed by existing municipal infrastructure, including integrated waste management systems and facilities and is leading to major cost increases for municipal governments. We simply do not have the same advertising budgets as large multi-national brand holders and companies.

We note that the Ellen MacArthur Foundation has addressed some of these claims related to compostable packaging:

A packaging or packaging component is compostable if it is in compliance with relevant international compostability standards, and if its successful post-consumer collection, sorting, and composting is proven to work **in practice and at scale**.³ (emphasis added).

The guidance is clear that "Compostable packaging needs to go hand in hand with appropriate collection and composting infrastructure in order for it to be composted in practice. Therefore, when claiming compostability in the context of a specific geographical area (e.g., on-pack recycling labels, public communications), it is important to take into account the local context and available systems in place as outlined in ISO 14021 ..."⁴ Therefore to be reported as compostable, it must be proven to work in practice and at scale.

The Government of Canada has a key role to play in enforcing its own rules (e.g., Canadian Standards Association's environmental claims: A guide for industry and

³ Ellen MacArthur Foundation. *New Plastics Economy Global Commitment*, page 15. Link: <https://www.ellenmacarthurfoundation.org/assets/downloads/13319-Global-Commitment-Definitions.pdf>

⁴ Ibid.

advertisers from 2008). We would urge the Government of Canada to undertake an investigation related to misleading practices about the proper management of products and packaging at the end-of-life.

Thank you for the opportunity to provide comments on the *Proposed Integrated Management Approach to Plastic Products to Prevent Waste and Pollution*. We look forward to continuing to participate in this important initiative and assisting where possible.

Sincerely,



Dave Gordon
Senior Advisor, Waste Diversion
Association of Municipalities of Ontario



Mark Winterton
Chair, Regional Public Works
Commissioners of Ontario



Annette Synowiec
Director, Policy, Planning & Outreach
Solid Waste Management Services
City of Toronto



Melissa Kovacs-Reid
Chair, Municipal Waste Association



December 14, 2020

Sent via email to all Ontario Municipal Clerks

Dear Municipal Clerks,

At its meeting held on December 10, 2020, Dufferin County Council approved the following recommendation from the General Government Services Committee:

WHEREAS previous assessment methodologies for aggregate resource properties valued areas that were used for aggregate resources or gravel pits at industrial land rates on a per acre basis of the total site and such properties were formally classified and taxed as industrial lands;

AND WHEREAS Dufferin County Council supports a fair and equitable assessment system for all aggregate resource properties;

AND WHEREAS the Municipal Property Assessment Corporation determined, with the participation only of the Ontario Stone, Sand and Gravel Association, revised criteria for assessing aggregate resource properties;

AND WHEREAS Dufferin County Council has concerns that the revised criteria does not fairly assess the current value of the aggregate resource properties;

NOW THEREFORE BE IT RESOLVED THAT Dufferin County Council does not consider the revised criteria for assessment of aggregate resource properties as a fair method of valuation for these properties;

AND THAT Dufferin County Council believes there is a need to review the current assessment scheme for aggregate resource properties to address the inequity of property values;

AND THAT Dufferin County Council hereby calls upon the Province to work with the Municipal Property Assessment Corporation to address the assessment issue so that aggregate resource properties are assessed for their industrial value;



AND THAT Dufferin County Council direct the Clerk to provide a copy of this motion to the Ministers of Finance; Municipal Affairs and Housing; and Natural Resources and Forestry; and to AMO, ROMA, and all Ontario municipalities and local MPP(s).

Regards,

Michelle Dunne
Deputy Clerk

Cc Minister of Finance
Minister of Municipal Affairs and Housing
Minister of Natural Resources and Forestry
AMO
ROMA
Kyle Seeback, MP
Sylvia Jones, MPP

From: AMO Communications <Communicate@amo.on.ca>
Sent: Friday, December 11, 2020 2:21 PM
To: Cindy Pigeau
Subject: AMO Policy Update – New Stronger Public Health Measures

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



December 11, 2020

AMO Policy Update – New Stronger Public Health Measures

The Ontario government, in consultation with provincial and local public health, is moving seven public health regions to new levels with stronger public health measures, including Windsor-Essex County Health Unit and York Region Public Health moving into Grey-Lockdown. The regional levels and specific public health measures are in the *Keeping Ontario Safe and Open Framework*.

Based on the latest data, the following public health regions will move from their current levels in the framework to the following levels **effective Monday, December 14, 2020 at 12:01 a.m.:**

- Grey-Lockdown
 - Windsor-Essex County Health Unit; and
 - York Region Public Health

- Red-Control
 - Middlesex-London Health Unit;
 - Simcoe Muskoka District Health Unit; and
 - Wellington-Dufferin-Guelph Public Health

- Orange-Restrict
 - Eastern Ontario Health Unit

- Yellow-Protect
 - Leeds, Grenville and Lanark District Health Unit.

All other public health regions will remain at their current levels. Please see [COVID-19 Regional Public Health Measures and Restrictions](#) for the full regional list.

For long-term care homes, [visitor restrictions](#) apply to those homes in the public health unit regions that are in the Orange-Restrict level or higher. In addition, long-term care homes must implement recently [enhanced testing requirements](#).

Trends in public health data continue to be reviewed weekly to determine if public health units should stay where they are or be moved into different levels. Public health units will stay in their levels for a minimum of 28 days, or two COVID-19 incubation periods, at which time, the government will assess the impact of public health measures to determine if the public health unit should stay where it is or be moved to a different level. The government and the Chief Medical Officer of Health will continue to consult regularly with local medical officers of health on local context and conditions to help inform the classification of their public health unit regions.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Adjust your AMO Communication Preferences ? [Click Here](#)

 higher logic

Cindy Pigeau

From: AMO Communications <Communicate@amo.on.ca>
Sent: Thursday, December 10, 2020 4:42 PM
To: Cindy Pigeau
Subject: AMO Policy Update – COVID-19 Municipal Financial Impacts, Supportive Housing Expansion, COVID-19 Modelling and Emergency Orders Extended, Fall Legislative Session Adjourned

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



December 10, 2020

AMO Policy Update – COVID-19 Municipal Financial Impacts, Supportive Housing Expansion, COVID-19 Modelling and Emergency Orders Extended, and Fall Legislative Session Adjourned

Financial Accountability Office Reports on Financial Impacts of COVID-19 on Ontario Municipalities

Today, the Financial Accountability Office (FAO) released its [report](#) on COVID-19 and Ontario's Municipal Finances, finding that the pandemic will ultimately result in a cost of \$6.8 billion in lost revenues and expenses for municipal governments. The report also affirms the importance of federal and provincial support through the Safe Restart Agreement (SRA) which provides \$4 billion in critical assistance to municipalities which, together with municipal cost saving measures, has mitigated the negative financial impact in 2020. However, support in 2021 is limited to transit impacts in the first quarter.

The FAO report's conclusions are consistent with AMO's understanding of the pandemic's financial impact on municipalities and the importance of access to continued support to avoid service reductions, use of reserves for capital projects, increased property taxes, or resort to deficit budgets.

AMO responded to the report through a [new release](#) acknowledging the financial impacts and noting that AMO and FCM continue to advocate for the extension of the Safe Restart Agreement to address 2021 financial impacts.

Report Highlights:

COVID-19 Impact on Municipal Finances:

- COVID-19 will have a negative impact on municipal budgets of \$6.8 billion ultimately, projected to be \$4.1 billion in 2020 and \$2.7 billion in 2021.
- The pandemic reduced revenues by \$4.7 billion and will likely increase expenses by 2.1 billion over the two years.
- Municipalities saved of \$1.1 billion through layoffs, reduced transit, recreation services, and cancelled programming in 2020.
- The Safe Restart Agreement funding provided \$2 billion to municipalities to date. The remaining \$2 billion is to be provided for those able to demonstrate outstanding general operating pressures in 2020 and transit pressures in 2020 and Q1 of 2021.

2021 Implications:

- Together municipal cost savings and federal and provincial financial support have mitigated negative municipal budget impacts in 2020, but the projected \$2.7 billion (\$0.9 billion transit and \$1.8 billion operating) in 2021 will only be partially offset by SRA support.
- This may require municipalities to access reserves, the availability of which will vary throughout the sector; reduce services or other measures to contain costs; or reduce budget surpluses/run deficits to manage financial needs.

AMO has cautioned that service reductions or deferring capital investments because of COVID-19 cost pressures would have the affect of undermining Ontario's economic recovery.

Ontario Expanding Supportive Housing

The government announced it is expanding funding for Supportive Housing. Over \$47 million in investments will strengthen supports for individuals with mental health and addictions issues who are either homeless or at-risk of becoming homeless. The initiative is part of the implementation of the Roadmap to Wellness plan.

COVID-19 Modelling and Emergency Order Extension

Solicitor General, Sylvia Jones, announced today that the Province would extend all Emergency Orders under the Reopening Ontario (A Flexible Response to COVID-19) Act, 2020 (ROA) until January 20, 2021. These include orders related to the reopening stages and areas currently in lockdown.

Later in the day, the Ontario Chief Medical Officer of Health, Dr. David Williams, released updated pandemic modelling showing growth in cases, ICU bed occupancy, and mortality. The modelling suggests that relaxing current public health restrictions

would increase cases, ICU demand and mortality, and noted that current restrictions were much less restrictive on mobility than during the spring.

In addition, the presentation noted that inadequate housing, multi-generational housing, and the prevalence of essential workers outside of health care settings all presented risks for case growth.

Ontario Legislature Adjourned

The Fall session of the Legislature wrapped up on Tuesday. The next session will begin on February 16th, 2021.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Adjust your AMO Communication Preferences ? [Click Here](#)

 higher logic

From: Ontario Clean Air Alliance <contact@cleanairalliance.org>
Sent: Monday, December 14, 2020 12:00 PM
To: Cindy Pigeau
Subject: A New GTA Nuclear Reactor vs Wind and Solar

Power from a new nuclear reactor would cost two to five times more than power from solar and wind

No images? [Click here](#)

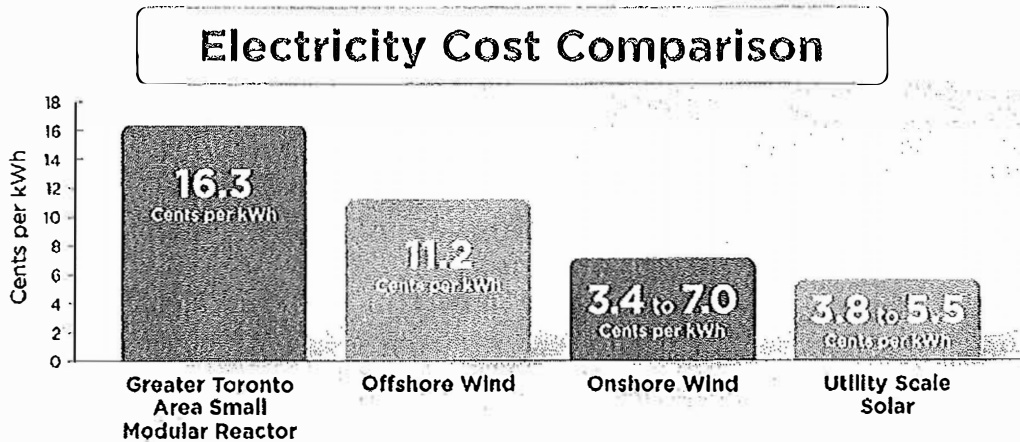


Plugging Ontario into a renewable future.

BULLETIN

A New GTA Nuclear Reactor vs Wind and Solar

Ontario Power Generation is planning to build a new nuclear reactor in the Greater Toronto Area (GTA) despite the fact that the forecast cost of power from such a reactor would be two to five times higher than the cost of power from wind and solar energy.



The proposed new GTA nuclear reactor would produce highly toxic radioactive waste that would remain dangerous for hundreds of thousands of years. Despite decades of searching, Canada has still not even identified a location for a long-term high-level waste storage site. In the interim, the proposed reactor's wastes would have to be stored in the GTA, at the Darlington Nuclear Station site on the shore of Lake Ontario.

OPG's plan is to use technology that is currently still at the "concept" stage and for which there is no working prototype. This means there are a tremendous number of unknowns about the safety and reliability of this still largely theoretical technology.

Meanwhile, the International Energy Agency projects that readily available renewable technology will account for 95% of the growth in global power capacity over the next five years. Why would we spend money on unproven, higher-cost nuclear technology when we have safer and less costly solutions at our fingertips?

Since the wind doesn't always blow and the sun doesn't always shine, wind and solar must be combined with a storage system if they are to displace nuclear generation during every hour of the year.

According to an MIT study, Quebec's hydro-electric reservoirs are the lowest cost storage system for wind and solar energy. By integrating our wind and solar generation with Hydro Quebec's reservoirs, Ontario can convert its intermittent wind and solar into a firm 24/7 source of baseload electricity supply.

It doesn't make sense to build a new nuclear reactor in the GTA when wind and solar energy can keep our lights on at less than half the cost without producing toxic radioactive wastes.

To learn more please click here to read our new fact sheet: [A New GTA Nuclear Reactor vs. Wind and Solar.](#)

What you can do

Please [click here](#) to tell our political leaders that you want Ontario to invest in wind and solar energy, not a new GTA nuclear reactor. It's time to lower our energy bills by going green.

Tell our leaders to invest in solar and wind, not new reactors

Thank you!

Angela Bischoff, Director



Ontario Clean Air Alliance
160 John St., #300
Toronto M5V 2E5



Ontario Clean Air Alliance is dedicated to transitioning Ontario to a 100% renewable energy future

[Preferences](#) | [Unsubscribe](#)

Corporation of the Town of Carleton Place

175 Bridge Street, Carleton Place, ON, K7C 2V8, Phone: (613) 257-6200 Fax (613) 257-8170



December 14, 2020

The Honourable Ahmed Hussen
Minister of Families, Children and Social Development
48 Rosemount Avenue
Unit B
York, Ontario
M9N 3B3

VIA EMAIL

Dear Honourable Minister:

At the December 8th, 2020 session of The Town of Carleton Place Council, Resolution 1-132-10 was adopted as follows:

WHEREAS the COVID-19 pandemic has negatively impacted childcare options for nearly every family in our community and has profoundly increased the cost to operate safe childcare forcing childcare spaces or centres to close.

AND WHEREAS Ontario has among the highest average childcare fees of any Canadian province and while costs vary regionally for licensed childcare, families are paying between \$9,000 and \$20,000+ per year for each child and these costs continue to rise steadily which makes passing the associated COVID-19 costs to families not possible;

AND WHEREAS a 2012 study identified that in Ontario, public investment in the early years and childcare has a ripple effect in positive economic benefits resulting in an economic output of \$2.27 for every dollar invested in childcare;

AND WHEREAS the economic recovery of Carleton Place, Lanark County and Ontario is dependent on families having access to safe, reliable, and affordable childcare that incorporates early learning principles;

AND WHEREAS we are committed to working with the provincial government and childcare service managers to deliver positive and affordable options for our families;

NOW THEREFORE BE IT RESOLVED THAT:

1. The Town of Carleton Place request the Government of Ontario:
 - a. prioritize children and childcare as part of its overall post pandemic recovery plan;



- b. develop, adequately fund and release publicly a comprehensive plan that can support facilities through the provision of licensed childcare and early learning education; and
 - c. provide increased funding to childcare providers reflective of COVID-19 operating cost increases to ensure a safe reopening and long-term sustainability for the sector; and
2. this resolution be circulated to all municipalities in Ontario, Randy Hillier MPP, Scott Reid, MP, the Federal Minister of Families, Children and Social Development and the provincial Minister of Education.

CARRIED

We look forward to hearing back from you with respect to any opportunities for funding to ensure the long-term sustainability of the childcare services sector.

Sincerely,

Stacey Blair

Town Clerk

sblair@carletonplace.ca

- cc. Federal Minister of Families, Children and Social Development
Provincial Minister of Education
MP Scott Reid
MPP Randy Hillier
All municipalities within the Province of Ontario



**THE CORPORATION OF THE
TOWNSHIP OF MATACHEWAN**

December 14, 2020

Honourable Steve Clark
Office of the Minister
Minister of Municipal Affairs and Housing
777 Bay Street, 17th Floor
Toronto, ON M7A 2J3

Dear Honourable Clark:

There have been numerous announcements of available grants for municipalities. We acknowledge and are very appreciative of the opportunity to apply for these grants. For small municipalities with few employees, the turn around time for applications is very short and restrictive.

We would like to request that the application deadline on any further grants have a longer turn around time.

A copy of Resolution 2020-257 is attached. Your consideration and support of this resolution would be greatly appreciated.

Sincerely,

A handwritten signature in black ink, appearing to read "Barbara Knauth". The signature is written in a cursive style with a large loop at the end.

Barbara Knauth
Deputy Clerk Treasurer

Cc: Association of Municipalities of Ontario (A.M.O.)
Federation of Northern Ontario Municipalities (F.O.N.O.M.)
All Municipalities in Ontario

P.O. Box 177, Matachewan, ON P0K 1M0
deputyclerktreasurer@matachewan.ca
www.matachewan.com

Phone: 705-565-2274
Fax: 705-565-2564



THE CORPORATION OF THE TOWNSHIP OF MATACHEWAN
P.O. Box 177, Matachewan, Ontario P0K 1M0

DATE: November 25, 2020

RESOLUTION #: 2020-267

Moved by:

Neil A. Costello

Seconded by:

Guy Dubé

WHEREAS we have been getting numerous announcements of available grants; and

WHEREAS we are very appreciative of the opportunity to apply for these grants; however, the turn around time for applications is very short and restrictive for small municipalities with few employees;

NOW THEREFORE we, the Corporation of the Township of Matachewan, send a letter to the Hon. Steve Clarke, Minister of Municipal Affairs and Housing acknowledging the appreciation of the grants but requesting that the application deadline on any further grants have a longer turn around time; and

FURTHER THAT a copy of this resolution be forwarded to A.M.O., F.O.N.O.M. and all municipalities in Ontario.

	COUNCILLOR	YEA	NAY	PID
CARRIED	<input checked="" type="checkbox"/> Ms. A. Commando-Dubé Mayor			
AMENDED	Mr. N. Costello Mayor			
DEFEATED	Mr. G. Dubé Councillor			
TABLED	Ms. S. Ruck Councillor			
	Mr. A. Durand Councillor			

Certified to be a true
copy of the original.

[Signature]

Anne Commando-Dubé

Anne Commando-Dubé
Mayor

Janet Gore

Janet Gore
Clerk



MUNICIPAL PROPERTY ASSESSMENT CORPORATION

December 15, 2020

Municipality of Calvin
Attention: Cindy Pigeau
Clerk/Treasurer
1355 Peddlers Dr
RR2
Mattawa, ON P0H 1V0

Subject: 2021 Municipal Levy Letter

In support of your fiscal planning during these unprecedented times, this letter is to advise that the Municipal Property Assessment Corporation (MPAC) Board of Directors has approved the corporation's 2021 budget with a total municipal levy that remains unchanged from last year. This 0% levy increase maintains service levels while providing stability and support to our municipal partners.

Like many businesses, MPAC responded to the uncertainty created by COVID-19 by reviewing expenses and implementing organizational wide constraints. We have strictly managed our cash flow and have worked to identify efficiencies and cost reductions to maintain our budget at the current level for 2021 despite rising labour costs that are required to fund contractual obligations and maintain service levels.

We will continue to work with our municipal partners to find new and efficient ways to provide our services as we begin to emerge from the pandemic and look to the future.

The annual 2021 levy amount for your municipality will be approximately \$13,553.79, or a 0.68% decrease.

Your first bill will be mailed in early January 2021, followed by equal quarterly installments.

Under the *Municipal Property Assessment Corporation Act*, funding requirements are distributed to each municipality based on their total assessed values and property counts, as

compared to all of Ontario. You can find details of your levy requirement in the enclosed calculation document. An explanation of how the municipal levy is calculated is [available here](#).

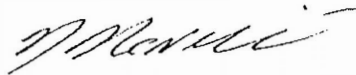
If you have any questions about:

- MPAC's funding requirements, please contact Mary Meffe; or
- Assessment services provided to your municipality, please contact Carmelo Lipsi.

Mary's Contact info:
Vice-President,
Corporate and Information Services
and Chief Financial Officer
289.539.0306
Mary.Meffe@mpac.ca

Carmelo's Contact info:
Vice-President,
Valuation and Customer Relations
and Chief Operating Officer
289.317.0881
Carmelo.Lipsi@mpac.ca

Yours truly,



Nicole McNeill,
President and Chief Administrative Officer

Attachment

Copy MPAC Board of Directors
Executive Management Group, MPAC
Director and Regional Managers, Municipal and Stakeholder Relations, MPAC



MUNICIPAL PROPERTY ASSESSMENT CORPORATION

SUPPORTING INFORMATION FOR THE CALCULATION OF 2021
PROPERTY ASSESSMENT SERVICES AND SUPPORT COSTS

Municipality	Municipality of Calvin			
Legislated Cost Recovery Formula	= $\frac{(A+B)}{2} \times C$			
	Municipality of Calvin	Province	Municipality's Share	% Change
Assessment Value (A)				
2021	\$95,334,400	\$3,001,138,839,510	0.0032%	
2020	\$94,967,300	\$2,963,462,699,661	0.0032%	-0.87%
Property Count (B)				
2021	512	5,425,834	0.0094%	
2020	509	5,360,528	0.0095%	-0.62%
	2021	2020	% Change	
MPAC Cost Recovery (C)	\$214,918,653.61	\$214,918,653.61	0.00%	
Average of (A) and (B)	0.0063%	0.0063%	-0.68%	
Municipality's Share of Levy	\$13,553.79	\$13,647.27	-0.68%	
Quarterly Payment	\$3,388.45			

- * A is the Municipality's share of the total province's assessment value.
- * B is the Municipality's share of the total province's property count.
- * C is the total amount required by MPAC from all municipalities in the province as a payment for service.

Cindy Pigeau

From: Finance <finance@healthunit.ca>
Sent: Tuesday, December 15, 2020 3:25 PM
To: Cindy Pigeau
Subject: Municipal Levy 2021

Importance: High

Greetings,

The Health Unit budget process for 2021 will be taking place in January, therefore the 2021 municipal levy cannot be finalized until the New Year. We anticipate that the total levy for next year will be the same as the 2020 revised levy which included Ministry of Health mitigation funding announced in August. The monthly installments listed below reflect the tentative payment schedule based on that total. Please pay this monthly installment for the first couple months of 2021 until the levy is finalized. A complete levy package will be forwarded when the budget is finalized, and the full payment schedule will be confirmed at that time, including any changes resulting from the approved budget. Thank you for your patience and cooperation during these unprecedented times.

MUNICIPALITY	Proposed Total Levy 2021	Tentative Monthly Installments 2021
Municipality of Calvin	\$17,134	\$1,427.81

The Board and staff wish you joy in a simpler holiday season this year. We wish you warm connections with family and friends even if they can't be in person, and happiness and health in the New Year.

Finance Team

North Bay Parry Sound District Health Unit
345 Oak Street West | North Bay, ON P1B 2T2 | Canada
☎ 705.474.1400 ✉ finance@healthunit.ca | 🌐 myhealthunit.ca

This message, including any attachments, is privileged and intended only for the person(s) named above. This material may contain confidential or personal information subject to the provisions of the Municipal Freedom of Information & Protection of Privacy Act. Any other distribution, copying or disclosure is strictly prohibited. If you are not the intended recipient or have received this message in error, please notify me immediately by telephone, fax or e-mail and permanently delete the original transmission, including any attachments, without making a copy. Thank you (v2)

Cindy Pigeau

From: AMO Communications <Communicate@amo.on.ca>
Sent: Tuesday, December 15, 2020 2:00 PM
To: Cindy Pigeau
Subject: AMO Policy Update – Social Services Relief Funding, Vaccine Rollout Planning

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



December 15, 2020

AMO Policy Update – Social Services Relief Funding and Vaccine Rollout Planning

Province Allocates \$120 Million in Social Services Relief Funding

The Ontario government is allocating \$120 million in Social Services Relief Funding (SSRF). The funding will help municipal governments, District Social Service Administration Boards, and Indigenous community partners with their COVID-19 responses to protect the health and safety of vulnerable people. This includes the homeless and low-income people in Ontario's communities. Funds can be used to maintain critical services, protect people in shelters, expand housing options, and help support outbreak management planning. The total government allocation for the SSRF is \$510 million.

Vaccine Rollout Planning and Coordination

Some municipal CAOs/senior staff are reaching out now to their hospitals and public health units within their public health unit regions to set up vaccine rollout regional planning and coordination tables. These efforts can support the limited Phase 1 process now underway and help prepare for future steps in the vaccine rollout. Municipal staff may be able to assist in a number of ways such as public communications, providing facilities, aiding in transportation, managing parking and traffic control.

There will be a number of unexpected issues that arise throughout this distribution process and working together will allow quick local and coordinated problem solving and operational action when needed. We encourage the municipal sector to reach out

now and assist your public health and health care partners to make 2021's vaccine distribution process as well planned, transparent, and seamless as is possible.

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Adjust your AMO Communication Preferences ? [Click Here](#)

 higher logic

Ministry of Municipal
Affairs and Housing

Office of the Deputy Minister

777 Bay Street, 17th Floor
Toronto ON M7A 2J3
Tel.: 416 585-7100

Ministère des Affaires
Municipales et du Logement

Bureau du ministre

777, rue Bay, 17^e étage
Toronto ON M7A 2J3
Tél. : 416 585-7100

December 15, 2020

MEMORANDUM TO: Municipal Chief Administrative Officers and Clerks

SUBJECT: Enforcement of Orders under the *Reopening Ontario Act, 2020*

I want to thank you again for your sustained efforts in limiting the spread of infection and managing the impact of the pandemic on your communities.

As you are aware, municipal by-law officers are designated to enforce provincial orders under the Reopening Ontario (A Flexible Response to COVID-19) Act, 2020 (ROA). Given the recent rise in COVID-19 cases, the government recently announced new provincial restrictions.

Based on the latest data, municipalities, residents and businesses can find out what level and which regional public measures are in place for their area at <https://www.ontario.ca/page/covid-19-response-framework-keeping-ontario-safe-and-open>. Municipalities and local public health units may have additional restrictions or targeted requirements, on top of any applicable provincial public health measures.

To help support municipal enforcement activities, I am attaching information the Ministry of the Solicitor General has shared with Chiefs of Police regarding additional amendments to orders made under the ROA.

Many of Ontario's municipalities have shown leadership and actively engaged in enforcement and compliance, including enforcement of any local by-laws they may have enacted. To ensure we are achieving greater successes given the local need, and as I mentioned in my previous correspondence to you, you may wish to coordinate enforcement activities with provincial enforcement officers and public health officers. To identify the lead contact for any potential planned compliance activity in your community, please email Natasha Bartlett at natasha.bartlett@ontario.ca.

To help support enforcement personnel, staff at the Ministry of the Solicitor General continue to respond to inquiries via EssentialWorkplacesSupport.SolGen@ontario.ca. Through this confidential channel, assistance is available to enforcement personnel seven days a week. In addition, a confidential Enforcement Support Phone Line (1-866-

389-7638) is operational and available to assist enforcement personnel. Operating hours for the Enforcement Support Line have been adjusted to Monday to Friday from 8:30 a.m. – 5:30 p.m., to align with demand.

I would also encourage you again to support the Ministry of the Solicitor General's efforts to collect enforcement data on a weekly basis to help monitor and measure the impact of accelerated enforcement and compliance activities province-wide. You can find out more on how you may contribute to the Ministry of Solicitor General's weekly data collection efforts by contacting Jeanette Gorzkowski or Agata Falkowski at Jeanette.Gorzowski@ontario.ca or Agata.Falkowski@ontario.ca respectively.

The Ontario government, in consultation with the Chief Medical Officer of Health, has also extended all orders currently in force under the *Reopening Ontario (A Flexible Response to COVID-19) Act, 2020* (ROA) until January 20, 2021. These can be found online on the Government of Ontario's website at <https://www.ontario.ca/laws/statute/20r17>.

Thank you, once again, for your continued efforts to help keep our communities safe and healthy.

Sincerely,

Kate Manson-Smith
Deputy Minister, Ministry of Municipal Affairs and Housing

Enclosure: Correspondence from the Ministry of the Solicitor General to all Chiefs of Police – English version. If a French version is required, please contact Richard.Stubbings@ontario.ca.

Ministry of the Solicitor General

Ministère du Solliciteur général



Public Safety Division

Division de la sécurité publique

25 Grosvenor St.
12th Floor
Toronto ON M7A 2H3

25 rue Grosvenor
12^e étage
Toronto ON M7A 2H3

Telephone: (416) 314-3377
Facsimile: (416) 314-4037

Téléphone: (416) 314-3377
Télécopieur: (416) 314-4037

MEMORANDUM TO: All Chiefs of Police and
Commissioner Thomas Carrique
Chairs, Police Services Boards

FROM: Richard Stubbings
Assistant Deputy Minister
Public Safety Division

SUBJECT: Further Changes to Regulations under the *Reopening Ontario Act*

DATE OF ISSUE:	December 14, 2020
CLASSIFICATION:	General Information
RETENTION:	Indefinite
INDEX NO.:	20-0172
PRIORITY:	High

I am writing to advise you of amendments to the following regulations under the *Reopening Ontario (A Flexible Response to COVID-19) Act, 2020 (ROA)*:

- O. Reg. 363/20 – Stages of Reopening (“Stages of Reopening Order”);
- O. Reg. 82/20 – Rules for Areas in Stage 1; and,
- O. Reg. 458/20 – Extension of Orders.

Amendments to Stages of Reopening Order (O. Reg. 363/20)

Effective Monday, December 14, 2020 at 12:01 a.m., PHU regions are assigned to zones as follows:

Colour Category	PHU Notes
Green – Prevent <i>(Standard Measures)</i>	1. The District of Algoma Health Unit 2. North Bay Parry Sound District Health Unit 3. Porcupine Health Unit 4. Renfrew County and District Health Unit 5. Timiskaming Health Unit
Yellow – Protect <i>(Strengthened Measures)</i>	1. Chatham-Kent Health Unit 2. Grey Bruce Health Unit 3. Haliburton, Kawartha, Pine Ridge District Health Unit

Colour Category	PHU Notes
Yellow – Protect <i>(Strengthened Measures)</i>	<ol style="list-style-type: none"> 4. Hastings and Prince Edward Counties Health Unit 5. Kingston, Frontenac and Lennox and Addington Health Unit 6. Lambton Health Unit 7. Leeds, Grenville and Lanark District Health Unit 8. Northwestern Health Unit 9. Peterborough County — City Health Unit 10. Sudbury and District Health Unit
Orange – Restrict <i>(Intermediate Measures)</i>	<ol style="list-style-type: none"> 1. Brant County Health Unit 2. City of Ottawa Health Unit 3. Eastern Ontario Health Unit 4. Haldimand-Norfolk Health Unit 5. Huron Perth Health Unit 6. Niagara Regional Area Health Unit 7. Oxford Elgin St. Thomas Health Unit 8. Thunder Bay District Health Unit
Red – Control <i>(Stringent Measures)</i>	<ol style="list-style-type: none"> 1. City of Hamilton Health Unit 2. Durham Regional Health Unit 3. Halton Regional Health Unit 4. Middlesex-London Health Unit 5. Simcoe Muskoka District Health Unit 6. Waterloo Health Unit 7. Wellington-Dufferin-Guelph Health Unit
Lockdown <i>(Maximum Measures)</i>	<ol style="list-style-type: none"> 1. City of Toronto Health Unit 2. Peel Regional Health Unit 3. Windsor Essex County Health Unit 4. York Regional Health Unit

Amendments to O. Reg. 82/20 – Rules for Areas in Stage 1 (Lockdown)

Effective Friday, December 4, 2020, at 12:01 a.m., the rules for Stage 1 changed as follows:

Indoor farmer’s markets that primarily sell groceries are permitted to be open. Other businesses located inside an indoor farmer’s market are not permitted to be open, unless they primarily sell groceries, or they are a food or drink establishment that is permitted to be open under Schedule 2.

Certain instructional programs at post-secondary institutions can have up to 50 persons in an instructional space or examination room at a time, instead of 10 persons. Those instructional programs include medicine, nursing and paramedic programs, and the full list of programs can be found in the regulation. Persons in the instructional space or examination room must still be able to maintain a distance of at least two metres.

Effective Friday, December 11, 2020, at 12:01 a.m., changes to rules for Stage 1 are as follows:

In-person driving instruction is permitted for drivers of commercial vehicles under specified circumstances, as outlined in the regulation.

Amendments to O. Reg. 458/20 – Extension of Orders

The continued orders under the ROA that are currently in effect are to continue in effect until the first instant of January 20, 2021.

Compliance and Enforcement

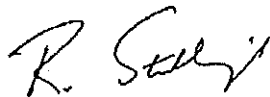
In support of ongoing enforcement efforts, multi-ministry enforcement teams led by the Ministry of Labour, Training and Skills Development (MLTSD) are being deployed. These teams are taking a proactive approach to raising awareness, promoting compliance and strengthening enforcement through collaboration at the local level. For further information, or to identify a point of contact for any local compliance campaigns planned in your community, please email Natasha.Bartlett@ontario.ca

In addition, as per All Chiefs Memo 20-0166, released on November 27th, the 1-800 Enforcement Support Phone Line (1-866-389-7638) is operational and available to assist enforcement personnel. Operating hours for the Enforcement Support Line have been adjusted to Monday to Friday from 8:30 a.m. – 5:30 p.m., to align with demand.

Finally, we encourage you to sustain weekly enforcement data reporting to the ministry, to help us to continue to monitor the impact of accelerated enforcement and compliance activities province wide.

I trust this information is useful and thank you, once again, for your continued efforts to help keep our communities safe and healthy.

Sincerely,



Richard Stubbings
Assistant Deputy Minister
Public Safety Division

Note: The following regulations have already been published on e-Laws and can be accessed via the following links:

O. Reg. 737/20 – changes to Stages of Reopening Order

O. Reg. 708/20 – changes to Stage 1 regarding indoor farmer’s markets

O. Reg. 707/20 – changes to Stage 1 regarding maximums in instructional spaces/examination rooms

O. Reg. 731/20 – changes to the Extension of Orders

O. Reg. 738/20 – changes to Stage 1 regarding commercial driving instruction

**Ministry of
Transportation**

**Ministère des
Transports**



Office of the Minister

Bureau de la ministre

777 Bay Street, 5th Floor
Toronto ON M7A 1Z8
416 327-9200

777, rue Bay, 5^e étage
Toronto ON M7A 1Z8
416 327-9200

www.ontario.ca/transportation www.ontario.ca/transports

December 14, 2020

107-2020-5029

His Worship Ian Pennell
Mayor
Municipality of Calvin
ian.pennell@onlink.net

Dear Mayor Pennell:

I am pleased to announce that today the province released its plan to build a better transportation system in Northern Ontario. [Connecting the North: A Draft Transportation Plan for Northern Ontario](#) includes more than 60 actions that will get people moving, improve travel options for people in northern First Nations and remote communities, and support economic growth in the North. As we continue the path to economic recovery from COVID-19, this plan will be vital to driving economic activity, keeping people and goods moving and creating jobs in the North.

This plan is centered on 6 goals: getting people moving and connecting communities, enabling economic opportunities, keeping people safe and providing reliable transportation options, preparing for the future, maintaining a sustainable transportation system and providing reliable travel options for remote and Far North communities. Key actions include improvements to rest areas, expanding bus service and moving forward with highway widening projects on key corridors in the region, such as Highway 11/17. The plan also includes actions to make further progress on our plan for passenger rail service in the North.

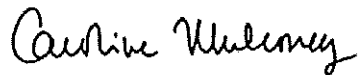
Municipalities and Indigenous communities are important partners to support the implementation of the transportation plan and provide safe and reliable travel options. We are seeking your input and feedback to discuss opportunities that will help achieve the goals of the plan. We invite you to submit your comments through the [Environmental Registry of Ontario](#) (ERO number 019-2830) until March 10, 2021.

This transportation plan is vital for long-term planning in Northern Ontario that will drive economic growth as the province continues on the path to economic recovery. It is a living document that requires continuing updates and improvements to stay relevant as the needs of people and businesses evolve.

.../2

We are committed to working closely with the public, Indigenous communities and organizations, municipalities, transportation agencies, industry and businesses to improve transportation in Northern Ontario. If you have any questions or require additional information, please do not hesitate to email NorthernTransportationPlan@ontario.ca.

Sincerely,

A handwritten signature in black ink that reads "Caroline Mulroney". The signature is written in a cursive, flowing style.

Caroline Mulroney
Minister of Transportation

December 15, 2020

SENT ELECTRONICALLY

MEMO from the Medical Officer of Health: COVID-19 Immunization

To: Municipal CEMCs

As you are aware, the first COVID-19 vaccine (Pfizer-BioNTech) was approved by Health Canada on December 8, 2020. Federal and provincial strategies are being formulated regarding its distribution, storage, and administration. However, planning is still very much in the early stages. At this time, very little information is available at the local level regarding roles, responsibilities, and logistical details for implementation.

Despite many unanswered questions, the Health Unit is reaching out to you to begin the conversation, open lines of communication, share what information we have, and seek your input on a collaborative plan for mass immunization throughout the Health Unit district.

Regular updates will be provided to you as plans move forward for the distribution and administration of the COVID-19 vaccine across the district.

I would like to take this opportunity to introduce Andrea McLellan. Ms. McLellan has been the manager of our Vaccine Preventable Diseases program for 12 years, and more recently the Acting Executive Director of Clinical Services and Chief Nursing Officer over the past year.

Ms. McLellan will now assume the role as Director, COVID-19 Immunization Strategy for the Health Unit. Her responsibility over the next few months will be to collaborate with community stakeholders to develop and implement a strategy with respect to the COVID-19 vaccine rollout within our district. She will be working closely with the Executive Team and the Vaccine Preventable Diseases program at the Health Unit.

Thank you and we look forward to connecting with you in the near future.

My sincerest best wishes and warmest regards to you and your families over the holidays.

Sincerely yours,



James Chirico, H.BSc., M.D., F.R.C.P. (C), MPH
Medical Officer of Health/Executive Officer

/sb



PORT COLBORNE

CITY OF PORT COLBORNE

Municipal Offices
66 Charlotte Street
Port Colborne, Ontario
L3K 3C8
www.portcolborne.ca

Corporate Services Department, Clerk's Division

December 15, 2020

Honourable Doug Ford, Premier
Legislative Building, Queen's Park
Toronto, ON M7A 1Y7

Dear Premier Ford:

Re: Resolution – Proposed Regulation under the Ontario Heritage Act (Bill 108)

Please be advised that, at its meeting of November 23, 2020, the Council of The Corporation of the City of Port Colborne resolved as follows:

That the resolution received from the Town of Grimsby Re: Proposed Regulation under the Ontario Heritage Act (Bill 108), be supported.

A copy of the above noted resolution is enclosed for your reference. Your favourable consideration of this request is respectfully requested.

Sincerely,

Amber LaPointe
City Clerk

Encl.

ec: Hon. Lisa McLeod, Minister of Heritage, Sport, Tourism and Culture Industries
Andrea Horwath, MPP and Leader of the Official Opposition and the Ontario NDP Party
Steven Del Duca, MPP, Leader of the Ontario Liberal Party
Mike Schriener, MPP and Leader of the Green Party of Ontario
Sam Oosterhoff, MPP Niagara West
Association of Municipalities of Ontario (AMO)
All MPP's in the Province of Ontario
The Niagara Region
Ontario Municipalities

Report To: Committee of the Whole

Meeting Date: October 19, 2020

**Subject: Proposed Regulation under the Ontario Heritage Act
(Bill 108)**

Recommendation(s)

1. That the Report PA20-22 dated October 19, 2020, be received and
2. That the report be endorsed and submitted to the Province, along with the following motion, as the Town of Grimsby's comments to the Environmental Registry.

WHEREAS Royal Assent has been granted to Bill 108 entitled 'More Homes, More Choice Act, 2019' on June 6, 2019; and,

WHEREAS Schedule 11 of Bill 108 contains amendments to the Ontario Heritage Act which require appeals under the Ontario Heritage Act to be heard by the Local Planning Appeal Tribunal not the Conservation Review Board; and,

WHEREAS the Conservation Review Board is an adjudicative tribunal that, through the mandate provided by the Ontario Heritage Act, considers a number of matters such as:

- The proposed designation of a property as having cultural heritage value or interest;
- Applications for the repeal of a By-law on a specific property;
- Applications related to the alteration of a property covered by a By-law; and,
- Matters related to archaeological licensing. AND,

WHEREAS Schedule 11 of Bill 108 will come into effect on a date to be proclaimed by the Lieutenant Governor; and,

WHEREAS the Local Planning Appeal Tribunal are not experts in heritage matters unlike members of the Conservation Review Board; and,

WHEREAS the Local Planning Appeal Tribunal decisions are binding decisions unlike the Conservation Review Board non-binding recommendations; and,

WHEREAS the Ontario Heritage Act provides a means for municipalities to protect and preserve the cultural heritage value or interest of the municipality for generations to come; and,

WHEREAS the Conservation Review Board currently provides reports to municipal council's setting out its findings of fact, and its recommendations so that a final decision can be rendered by municipalities about what is valuable in their community;

WHEREAS the Town of Grimsby remains committed to the preservation and protection of property of cultural heritage value or interest;

NOW THEREFORE BE IT RESOLVED THAT the Town of Grimsby strongly recommends that Schedule 11 of Bill 108 be amended to remove the powers provided to the Local Planning Appeal Tribunal, retaining authority for hearing certain appeals by the Conservation Review Board; and,

BE IT FURTHER RESOLVED THAT the Town of Grimsby strongly recommends that Schedule 11 of Bill 108 be amended to return the authority for final decisions to municipal council's as the elected representative of the communities wherein the property and its features of cultural heritage value exist; and,

BE IT FURTHER RESOLVED THAT a copy of this motion be sent to the Honourable Doug Ford, Premier of Ontario, Lisa McLeod the Minister of Heritage, Sport, Tourism and Culture Industries, Andrea Horwath, MPP and Leader of the Official Opposition and the Ontario NDP Party, MPP Steven Del Duca Leader of the Ontario Liberal Party, Mike Schreiner MPP and Leader of the Green Party of Ontario, Sam Oosterhoff MPP Niagara West; and,

BE IT FURTHER RESOLVED THAT a copy of this motion be sent to the Association of Municipalities of Ontario (AMO), all MPP's in the Province of Ontario, the Niagara Region and all Municipalities in Ontario for their consideration."

We strongly recommend that the Ontario government consider amendments to Bill 108 to return the final authority to municipal Council's to determine what is of cultural heritage value or interest in their communities with the benefits of the expert and professional advice provided by the Conservation Review Board.

Redevelopment Update for Municipalities – November 30th, 2020

Executive Summary

Cassellholme is in the midst of a major facility redevelopment project as mandated by the Province of Ontario through the Long Term Care Homes Act, 2007. In regards to the specific demographics within the sub-region of Nipissing/Timiskaming, the region is estimated to have a senior population comprising 30–35% of the total population by 2046, demonstrating a continued need for seniors' care.

Cassellholme's aging infrastructure has not only created additional costs, but also presents health and safety risks to the residents and staff of Cassellholme. Cassellholme as a Territorial District Home has the ability to levy its member municipalities any amounts needed for capital costs. Throughout the redevelopment process, both Cassellholme and the Ministry of Long-Term Care have consulted with stakeholders in the member municipalities.

COVID-19 has increased the pressure on the Long-Term Care sector for redevelopment. Both space and engineering concerns have been addressed in the new project design, with more private rooms and better airflow throughout the facility. See Appendix A – Design Overview for design highlights.

Cassellholme has a large economic impact on its partner municipalities and their constituents. However, of Cassellholme's annual operating budget, only a small fraction of operating revenue comes in the form of municipal levy. The majority of Cassellholme's funding comes from the Province of Ontario.

More importantly, the Home provides essential social services to the District. The home maintains 240 desperately-needed LTC beds as its primary operation, and a CSS program which provides home health care and other essential services to seniors in the community.

The Province has released its updated construction funding policy in 2020 resulting in an approximate 20% increase in funding over the 2019 policy, for a total provincial contribution of approximately \$62,000,000, pending approval. The project is currently out for tender, with construction slated to begin in May 2021 and expected to be complete in May 2026.

Cassellholme is recommending that each municipal council prepare to include in its capital budget its share annually for a period of 25 years to cover principal and interest payments for Cassellholme's redevelopment. Cassellholme is also recommending that each municipality also confirms in writing to the Home their preferred method of financing the project, with two broad strategies being identified, through IO Municipal or IO Corporate.

Introduction

Cassellholme is in the midst of a major facility redevelopment project as mandated by the Province of Ontario through the Long Term Care Homes Act, 2007. This document is intended to provide key stakeholders, particularly the Home's partner municipality boards and executive staff, with an overview of the project, Cassellholme's progress to date and an outline of the next steps to be taken surrounding procurement and financing for the project. Ultimately, a few key recommendations are made relating to capital planning and financing strategies to ensure the project moves forward on schedule.

Current Situation

Demographic Trends of the District of Nipissing East

In Ontario, Statistics Canada and the Ontario Ministry of Finance project the population share of people aged 65+ to grow from an estimated 2.4 million (16.9% of population) to 4.6 million (23.4% of population) 2018 to 2046.¹ The share of seniors in Ontario compared to the general population is expected to reach the maximal level in the next 26 years and be higher than any point in time in the past 49 years.²

In regards to the specific demographics within the sub-region of Nipissing/Timiskaming, the region is estimated to have a senior population comprising 30–35% of the total population by 2046. This relatively high proportional representation of seniors is primarily due to people moving to this comparatively more affordable and accommodating region from major urban centres in Southern and Eastern Ontario.³

The sub-region of Nipissing/Timiskaming has a population of seniors living on their own that is similar to that of the NE LHIN as a whole. It has slightly less [15.3%] lone parent families, in comparison to the NE LHIN at 16.2%. Compared to the NE LHIN, the region of Nipissing/Timiskaming has a higher proportion of seniors [20.7% to 19.8%] and a higher percentage of people having a "low income" as compared to the NE LHIN as a whole.⁴

Infrastructure of Cassellholme

The last major renovations to Cassellholme's facilities were in 1990. The Home has been servicing aging infrastructure that is well past its useful life. This has resulted in increased

¹ <https://www.fin.gov.on.ca/en/economy/demographics/projections/>

² See Footnote 1

³ See Footnote 1

⁴ <http://www.nelhin.on.ca/subregions/nipissing.aspx>

operating costs and by extension the need to levy district municipalities to cover expenses including repairs to roofing, plumbing, HVAC, elevators and practically all other facets of the campus.

Cassellholme's aging infrastructure has not only created additional costs, but also presents health and safety risks to the residents and staff of Cassellholme. These risks manifest in many ways, such as leaks and flooding, as well as design standards that do not meet current best practices for healthcare and general health and safety. A Building Condition Assessment forecasting capital expenditures expected to be incurred in the next five years in order to maintain the facility shows an estimated cost of \$2,700,000 between 2020 and 2025 for resident safety alone. This capital expenditures list only addresses the highest priority items and it will continue to grow should the project see further delays.

Beyond this list, we must also consider the Furniture, Fixtures and Equipment (FF&E) in the building. Cassellholme has delayed purchasing replacement equipment so that these items could be installed in the new facility, but on-going delays will mean this work cannot be put off any further. It is important to note that a major capital investment is required to meet current design standards, and a retrofit of current facilities would not be possible.

The Province of Ontario (the Province) has legislated (LTCHA, 2007) that Cassellholme redevelop its facility (along with other homes in the Province) by 2025. Within this same legislation, Cassellholme as a Territorial District Home has the ability to levy its member municipalities any amounts needed for capital costs. Cassellholme has contracted Mitchell Jensen Architects, who have prepared tender-ready drawings, which have been approved by the Ministry of Long-Term Care (MOLTC). See Appendix A for a high-level design overview of the project.

Community and Stakeholder Consultation

Throughout the redevelopment process, both Cassellholme and the Ministry of Long-Term Care have consulted with stakeholders in the member municipalities. Consultations have included town hall presentation sessions with member councils and citizens as well as the creation of a Procurement and Financing subcommittee made up of council members and senior staff from each member municipality. These meetings were geared to discuss details about the procurement process, financing options and potential financial implications relating to municipal contributions in support of the project.

This collaborative process has allowed Cassellholme and its stakeholders to be on the same page throughout the redevelopment process and ensure that all parties' needs are met from both a service delivery and a financial perspective.

Impacts of COVID-19

COVID-19 has increased the pressure on the Long-Term Care sector for redevelopment. Many homes in the region still operate ward beds containing three, four or more residents to a single room. This presents a huge infection control risk. The Province ceased operations of all ward beds due to COVID-19, which has reduced the supply of LTC beds in the region moving forward. Research has shown that in general, homes with newer beds (Class A) had lower rates of infection than those with older beds. "Only a third of the 78,163 beds in Ontario facilities remain at the 1972 standard, referred to as C, but they account for 57 per cent of the province's 1,691 reported COVID-19 deaths (as of Tuesday morning) in Long-Term Care Homes." ⁵

As we have come to understand, physical distancing is one of the key defenses against the spread of COVID-19 and other similar contagions. Currently Cassellholme operates 240 beds in 125,000 square feet. The new Home will operate 264 beds in 222,000 square feet with the majority of the new space located in the Resident Home Areas (RHA's). We can clearly see that the new design will offer improved physical distancing for our residents.

The importance of the updated design standards has been highlighted around the province during COVID-19. Cassellholme is fortunate enough not to have any ward bedrooms in its facility. A forward thinking decision made during previous renovations. That said, many of the current two person rooms are so small that residents can literally hold hands when lying in their beds. This configuration certainly does not lend itself to proper physical distancing. If the home were to have a case, the physical space available would make it much more difficult to contain than it would be in a new facility.

In addition, the HVAC systems in our current facility do not allow for the quality and quantity of ventilation that has been identified as best practice to manage COVID-19 or other similar contagions. Both space and engineering concerns have been addressed in the new project design, with more private rooms and better airflow throughout the facility.

⁵ <https://www.cbc.ca/news/health/covid-19-coronavirus-long-term-care-homes-ontario-1.5604009>

Analysis

Economic and Social Impact of Cassellholme

Cassellholme has a large economic impact on its partner municipalities and their constituents. The Home has in its employ approximately 350 full time, part time and casual employees accounting for approximately \$19 million in wages, statutory deductions and benefits paid annually. These dollars in turn support the municipalities through the payment of taxes, utilities, retail shopping, rent, and other outflows, which in turn support other businesses in the area. The home also pays millions annually in utilities, contractor costs, supplies expenses, equipment costs and more, with a total annual budget of approximately \$22 million.

Not only do these dollars flow into the District annually, they also come at a relatively low cost to the municipalities. Of Cassellholme's annual operating budget, only a small fraction of operating revenue comes in the form of municipal levy. The majority of Cassellholme's funding comes from the Province of Ontario. Historically, the Province paid 70% of operating costs with 30% coming from municipalities, with that ratio moving in favour of the municipalities in more recent years to the approximately 16% seen today (less than 16% when considering Community Support Services [CSS] funding).

Key Financial Impacts	Est. Amount
Annual Operating Budget	\$ 22,400,000
Wages, Salaries, and Benefits Paid	\$ 19,000,000
Annual Provincial Funding & Resident Co-payment	\$ 19,400,000
Municipal Levy	\$ 3,350,000
Levy % of Total Funding	15%

More importantly, the Home provides essential social services to the District. While the home maintains 240 desperately-needed LTC beds as its primary operation, it also manages a CSS program which provides home health care and other essential services to seniors in the community. From the demographic analysis above, it is clear that demand for these services is and will remain extremely high throughout the economic life of these assets.

Key Statistics	Est.
Number of FT, PT, and Casual Staff	350
Current Long-Term Care Beds	240
Hours of Direct Care/Resident Day - 2021 Budget	3.6
CSS Clients (Typical Year)	500

Based on the many factors listed above, it is obvious that to not make this capital investment in the Home's infrastructure would be unwise from both an economic and social standpoint, especially when considering the contributions at the Provincial level at both the Operating and Capital level. The next section will explore in greater detail the provincial funding available to the project.

Effects of Changes to Provincial Funding

The Province has released its updated construction funding policy to replace its most recent 2019 policy. This policy change will result in an approximate 20% increase in funding over the 2019 estimate, for a total provincial contribution of approximately \$62,000,000. This is pending finalization of various provincial policies such as funding for the basic bed per diem of \$2.40, and the census classification of the project as Mid-Sized or Rural. See Appendix B for a breakdown of the up front and annual construction funding expected to be available to Cassellholme relating to this redevelopment.

Current Cost Estimate of Proposed Build

The projects Quantity Surveyor, A.W. Hooker, last produced a cost estimate for the project in 2017. Since this estimate was completed, the project has added a 16 bed Indigenous RHA, and the laundry was moved into the main building from the North Tower. In addition, the drawings and specifications were updated to reflect changes in various codes and standards that have been implemented since the design was updated in 2017.

A hypothetical project cost has been derived for a project starting in 2021 to include the additional area, cost escalation due to inflation, allowances for COVID-19 costs, furniture, fixtures, and equipment, design team fees, building permit costs and the portion of HST that has to be paid. The project is now listed on the market and accurate pricing will be available based on the timeframe set out below. See Appendix C for a summary of the estimated costs in 2017 vs. 2021 and a hypothetical annual levy requirement per municipality.

Project Financing Options

Cassellholme procured transaction advisory services from BDO Canada in relation to this project. A market sounding study was conducted that involved sharing some high level information with a representative sample of prospective lenders for this type of project including Schedule 1 banks, pension funds, real estate, private equity funds, as well as Infrastructure Ontario (IO). All of these prospective lenders shared how they might approach such a loan and other preliminary thoughts around pricing and structure.

Based upon the stakeholder objectives as communicated, it was determined that IO was the best path for financing the project, with two broad strategies being identified, through IO Municipal or IO Corporate. See Appendix D for a comparison of these two strategies, and Appendix E for a listing of key stakeholders considered throughout the process.

Timeframe

Activity/Objective	Completion Date
Preliminary Plans Submission	05/Nov/19
Submission of Operational Plan	14/Feb/2020
Working Drawings Submission	06/Jan/2020
Public Tender for General Contractor or Subcontractors (if Construction Manager is used) (Schedule B):	
Invitation to Tender	16/Oct/2020
Deadline for Bids	15/Jan/ 2021
Submission of Bids to Minister for Approval	31/Mar/2021
Construction Start Date	Phase 1: 1/May/2021 Phase 2: 15/Nov/2023
Construction Schedule	The dates in the Construction Schedule to be agreed upon between the Operator and the Construction Manager are hereby incorporated by reference.
Submit proposed Occupancy Plan to Ministry for comments three months and two weeks prior to expected Total Completion* (refers to Total Completion of Phase 1 only, where applicable)	18/July/2023
Submit Occupancy Plan (revised where recommended by Ministry) for Minister review, six weeks prior to expected Total Completion (refers to Total Completion of Phase 1 only, where applicable)	26/Sep/2023
Notify Minister 30 days prior to expected Total Completion	Phase 1: 1/Oct/2023 Phase 2: 1/Apr/2026
Total Completion Date	Phase 1: 1/Nov/2023 Phase 2: 1/May/2026

Recommendations

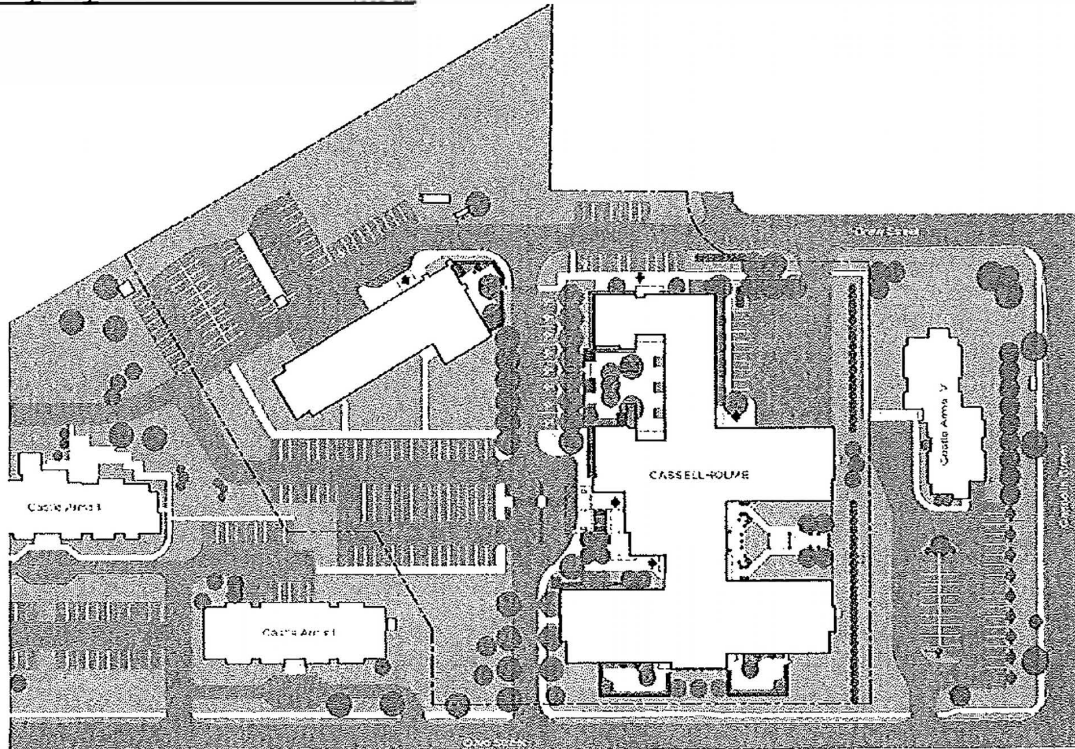
Cassellholme is recommending that each municipal council prepare to include in its capital budget its share annually for a period of 25 years to cover principal and interest payments for Cassellholme's redevelopment. A schedule of estimated annual costs specific to each municipality in accordance with their apportionment statistics will be made available when the initial cost estimate information for the project is received from the contractor. Reference Appendix C for a hypothetical levy breakdown based on current context.

Cassellholme is also recommending that each municipality also confirms in writing to the Home their preferred method of financing the project, based on discussions held throughout the procurement and financing sub-committee meetings, and the analyses performed by BDO relating to the costs and stakeholder alignment of each option outlined in this report. The two options are summarized as follows:

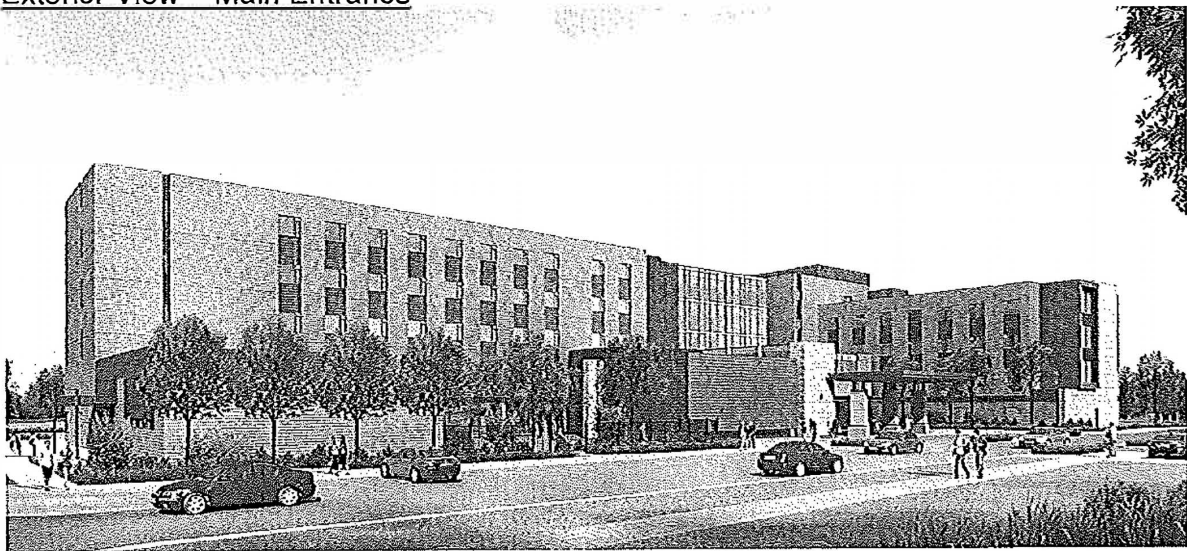
1. Cassellholme will obtain financing through IO Corporate and levy the municipality annually including a gross up for any debt service coverage ratio required. This will result in the highest cash flow requirement annually for the municipality, and will require a guarantee from the municipality for its share of the entire project value, per IO's requirements.
2. The municipality will pay upfront in cash or obtain its own financing and provide that funding to Cassellholme on completion of the project. The municipality will pay its share of the construction interest through IO, which is competitively priced at the same rate as IO's municipal program (assuming full guarantees are provided). The municipality will provide a guarantee for its share of the project during construction only. This option will result in the lowest cost and annual cash flow requirement to the municipality.

In undertaking these two recommendations, Cassellholme will be able to respond swiftly and effectively to updates in the redevelopment process knowing it has full support and cooperation from its member municipalities.

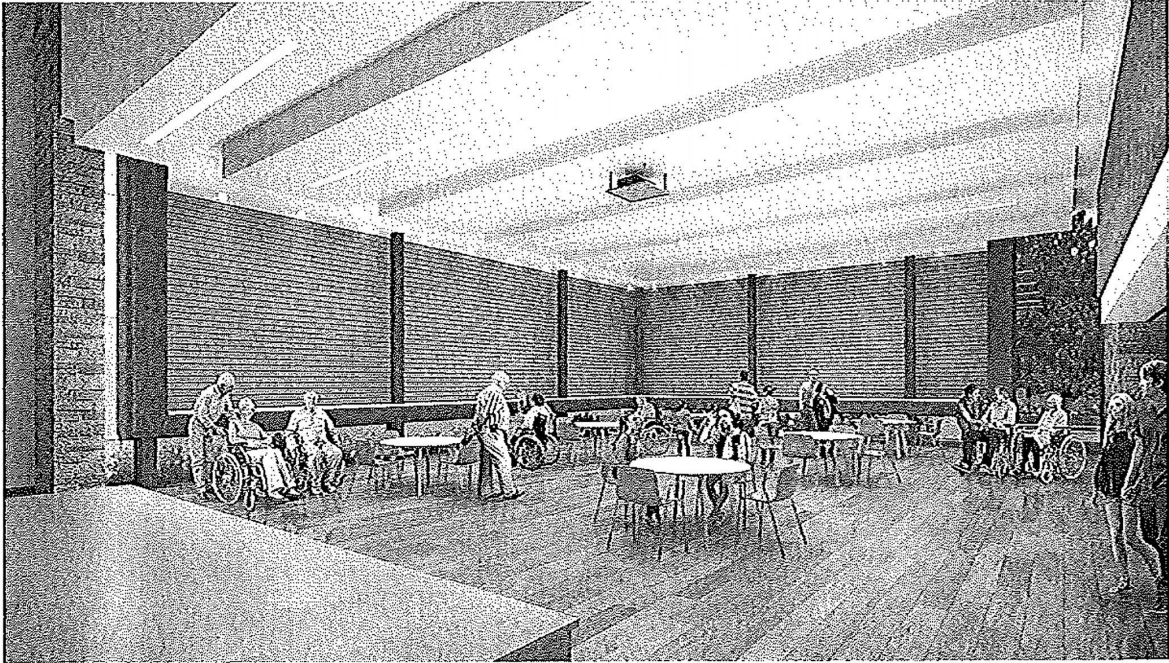
Appendix A – Design Overview
Facility Layout – Post-Construction



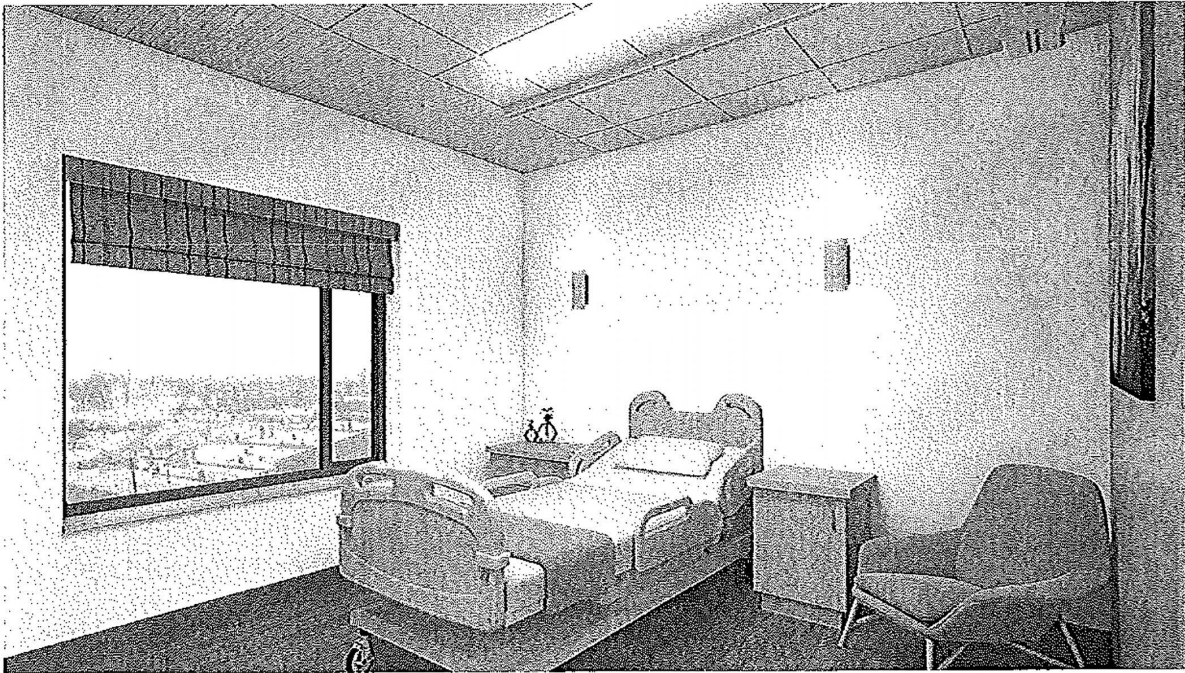
Exterior View – Main Entrance



Interior View - Auditorium



Interior View – Typical Private Accommodation



Appendix B – Impact of Provincial Construction Funding Policy Changes

Policy	2019 Policy	2020 Policy - Mid-Size	2020 Policy – Rural [note 3]
CFS Per Diem	18.03	20.53	20.78
Home Size - N/A	-	-	-
Basic Premium (60% -> 50%) [note 1]	3.50	2.40	2.40
Total Per Diem	21.53	22.93	23.18
Beds	264	264	264
Years	25	25	25
Bed-Days	2,409,000	2,409,000	2,409,000
Total Per Diem Funding - 25 Years	51,865,770	55,238,370	55,840,620
NFP Grant*	250,000	-	-
Development Grant Cap [note 2]	-	6,579,672	7,720,944
Transition Support Funding	72,000	72,000	72,000
Total Upfront Funding	322,000	6,651,672	7,792,944
Total Provincial Funding	52,187,770	61,890,042	63,633,564
Increase over 2019 Policy	-	9,702,272	11,445,794
	0%	19%	22%

Notes

1. The Basic Bed per diem falls outside of the Capital Funding Policy as of 2020. Further information on the timing, amounts and conditions of this portion of the funding should be confirmed at a later date in Q4 2020 - Q1 2021.
2. Development Grants payments will flow to Cassellholme upon substantial completion of construction.

3. It is unclear whether the project will be classified as Rural or Mid-Sized. An interactive map of the province showing the project's zoning classification based on census data will be released in Q4 2020. It is expected that the project will be classified as Mid-Sized.

Appendix C – Model of Annual Costs to Municipalities, 2017 vs. 2021

Scenario: Project start in 2017

Estimated Project Costs: \$70,000,000 (Based on 2017 Cost Estimate plus allowances)

Estimated Annual Interest Rate: 3.3% (informational rate)

Total Annual Provincial Funding: \$51,865,770 (See Appendix B - Impact of Provincial Construction Funding Policy Changes)

Total Upfront Provincial Funding: \$250,000

Hypothetical Levy Scenario

Municipality	Model Cap. Levy
NORTH BAY	\$1,687,410
EAST FERRIS	\$157,523
BONFIELD	\$64,952
PAPINEAU-CAMERON	\$35,164
CHISHOLM	\$32,997
CALVIN	\$30,482
MATTAWA	\$29,297
MATTAWAN	\$6,604
SOUTH ALGONQUIN	\$0
Total	\$2,044,429

Notes:

- See next page for model of Scenario: Project start in 2021 under current timeframe
- These scenarios do not include any grossed up levy payments to meet a debt service coverage ratio, and assume the lower IO municipal rates given for informational purposes only.

Appendix C – Model of Annual Costs to Municipalities, 2017 vs. 2021 cont'd

Scenario: Project start in 2021

Estimated Project Costs: \$90,000,000 (Hypothetical based on cost escalation, both normal and COVID-19 related, and design updates based on industry and legislative requirements)

Estimated Annual Interest Rate: 2.1% (informational rate)

Total Annual Provincial Funding: \$55,328,370

Total Upfront Provincial Funding: \$6,651,672

Hypothetical Levy Scenario

Municipality	Model Cap. Levy
NORTH BAY	\$1,727,385
EAST FERRIS	\$161,255
BONFIELD	\$66,490
PAPINEAU-CAMERON	\$35,997
CHISHOLM	\$33,779
CALVIN	\$31,205
MATTAWA	\$29,991
MATTAWAN	\$6,760
SOUTH ALGONQUIN	\$0
Total	\$2,092,861

Notes

- These scenarios are illustrative only to show the overall macroeconomic impacts on the project, particularly greater provincial funding and lower borrowing costs. These factors could lead to a relatively similar project cost in 2021 compared to 2017 expectations despite greater expected construction costs due to cost escalation.
- These scenarios do not include any grossed up levy payments to meet a debt service coverage ratio, and assume the lower IO municipal rates given for informational purposes only.

Appendix D – Financing Options

BDO Canada LLP. (“BDO”) was procured by Cassellholme to provide transaction advisory services concerning this project. BDO conducted a market analysis exercise to determine the deal structure, security requirements, covenants, deal pricing and the diligence requirements from market participants.

The market sounding demonstrated a clear appetite by a range of lenders for this type of financing, and BDO is confident that financing could be arranged at competitive rates from various sources. However, based on the analysis performed by BDO as it relates to the key stakeholder objectives, pursuing funding through Infrastructure Ontario should be the preferred option. The overall rationale can be summarized as follows:

There are two methods of financing that could be utilized to borrow from IO. The first is referred to as “IO Municipal,” which refers to the participating municipalities borrowing directly from IO and providing that capital to the project. The second is “IO Corporate,” which refers to Cassellholme applying directly to IO. The table below outlines the different requirements based on the borrowing model from IO:

Option	Procurement	Phase 1 – Construction (Years 1 to 4)	Phase 2 – Mortgage (Years 5 to 25/30)
<p>IO Corporate (Cassellholme direct borrowing)</p>	<ul style="list-style-type: none"> Timeframe is 3-4 month process for IO to underwrite Higher complexity 	<ul style="list-style-type: none"> Debt accumulates from \$0 to Total Cost Interest only (via levy) on draws to date Debt would be held by Cassellholme Municipal support by way of Letter of Credit needed (on FIR, impacts borrowing) More complex ongoing reporting Nothing on the municipal balance sheet only note disclosure 	<ul style="list-style-type: none"> Debt reduced by new capital cost allocation (received upon substantial completion) Entire debt is on Cassellholme's books More capital needed due to grossed up levy required to meet Debt Service Coverage of 1.20x (Placed in reserve) Municipal Letter of Credit needed (on FIR, impacts borrowing) *See Note 1 Nothing on the municipal balance sheet only note disclosure Cassellholme would reduce levy by the amount of debt covered by the provincial funding received annually.

<p>19 Municipalities (see the Borrowing)</p>	<ul style="list-style-type: none"> • <i>Timeframe is 3-4 weeks for the application process to be reviewed and approved</i> • <i>Lower complexity, each municipality will need to work out their application (Cassellholme will be able to assist)</i> 	<ul style="list-style-type: none"> • <i>Debt accumulates from \$0 to Total Cost</i> • <i>Interest only on draws to date</i> • <i>Debt on Municipalities books for only drawn portion (on FIR, impacts borrowing)</i> • <i>Minimal reporting required</i> 	<ul style="list-style-type: none"> • <i>Debt reduced by new capital cost allocation (received upon substantial completion)</i> • <i>Each municipality has share of entire project debt is on its own books</i> • <i>Less capital as Debt Service Coverage required is only 1.0x (reserve amount not needed to meet coverage)</i>
--	---	--	---

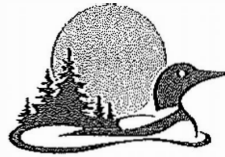
*Note 1 – The option of Cassellholme borrowing a portion of the debt with no guarantee from the municipalities was explored and ultimately ruled out as a feasible option through talks with Infrastructure Ontario. This is due to the fact that the Home would need to borrow based on its cash flow from operations, which, by virtue of the fact that the Home requires an annual municipal levy, are negative. Provincial funding alone is insufficient to support the staffing levels required to provide adequate care as well as maintain the facility, and therefore would also be insufficient to service a mortgage relating to a project of this size.

Even if the Home were to have positive cash flows from operations, IO would still require a partial guarantee for the balance of the project not financeable by the Home. Cassellholme would also pay a premium in interest of approximately 0.3%, as well be required to meet a debt service coverage ratio of at least 1.1x - 1.2x. This would result in approximately \$2-3M in interest costs for the municipalities and approximately \$10-15M in grossed up levy payments to the home over the life of the project. These grossed up funds, while not a true expense, are effectively a cash flow requirement to the municipality and would sit in reserve on Cassellholme's balance sheet, or be applied as an early principal repayment if possible.

Additionally, pursuing this option would further delay the project given the time that IO would need to process an application without guarantees that is unlikely to be approved. Considering the above facts, the option was ruled out as it ultimately unnecessarily costs the taxpayers of Cassellholme's partner municipalities.

Appendix E – Key Stakeholder Analysis

Who	Communication Method	Frequency	Provided By
Int/Ext	Written Brief, Project Meetings, Presentation, Social Media, Verbal	Weekly, Bi-weekly, Monthly, Quarterly, As Required	
City of North Bay	Written Brief	Monthly	Cassellholme CEO
East Ferris	Written Brief	Monthly	Cassellholme CEO
Bonfield	Written Brief	Monthly	Cassellholme CEO
Calvin	Written Brief	Monthly	Cassellholme CEO
Cameron-Papineau	Written Brief	Monthly	Cassellholme CEO
Mattawa	Written Brief	Monthly	Cassellholme CEO
Mattawan	Written Brief	Monthly	Cassellholme CEO
South Algonquin	Written Brief	Monthly	Cassellholme CEO
Board of Directors	Written Brief	Monthly	Cassellholme CEO
MPP - Vic Fedeli	Written Brief	Monthly	Cassellholme CEO
Staff	Verbal, Presentations, Written Briefs, Social Media	Monthly	Cassellholme Management Staff
Cassellholme Medical Director (Dr. Prins)	Written Brief	Monthly	Cassellholme - Director of Operations
Families (Family Council)	Presentations, Written Briefs, Social Media	Monthly	Cassellholme - Resident and Family Navigator
Residents (Resident Council)	Presentations, Written Briefs, Social Media	Monthly	Cassellholme - Resident and Family Navigator
CNB IT Department	Project Meetings	Monthly	Project Manager
CNB Public Works	Project Meetings	As Required	Project Manager
Castle Arms Residents	Presentations, Written Briefs, Social Media	As Required	Castle Arms - Operations Coordinator
Design Team	Project Meetings	Weekly	Project Manager
Current Service Providers	Verbal	As Required	Cassellholme Management Staff
Neighbours	Written Briefs, Social Media	As Required	Cassellholme - Finance & Administration Coordinator
NBRHC	Verbal, Written Briefs	As Required	Cassellholme
Public Health Unit	Written Brief	As Required	Cassellholme
LHIN/Ontario Health North	Verbal, Written Briefs	As Required	Cassellholme
Home and Community Care	Verbal, Written Briefs	As Required	Cassellholme
MLTC	Written Brief	Quarterly	Project Manager
Nipissing First Nations	Written Brief	Monthly	Project Manager
Nipissing University	Verbal, Written Briefs	As Required	Cassellholme
Canadore College	Verbal, Written Briefs	As Required	Cassellholme
Canadian Career College	Verbal, Written Briefs	As Required	Cassellholme
ONA	Verbal, Written Briefs	Monthly	Cassellholme
CUPE	Verbal, Written Briefs	Monthly	Cassellholme
VON	Verbal, Written Briefs	As Required	Cassellholme



East Ferris
MUNICIPALITY • MUNICIPALITÉ

**SPECIAL COUNCIL MEETING
HELD
December 15th, 2020**

2020-313

Moved by Councillor Kelly

Seconded by Councillor Lougheed

WHEREAS the Corporation of the Municipality of East Ferris received report "Redevelopment Update for Municipalities – November 30th, 2020" from Cassellholme on December 10th, 2020;

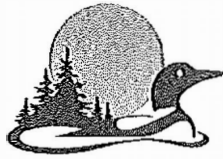
AND WHEREAS the said report recommends that each member municipality of Cassellholme confirms their preferred method of financing the redevelopment project from two presented financing options:

Option 1 – Cassellholme will obtain financing through Infrastructure Ontario's Corporate Loan Program, levy member municipalities annually for their share of the capital costs and requires member municipalities to guarantee their share of the entire project value.

Option 2 – Member municipalities pay upfront in cash or obtain their own financing and provide the funds to Cassellholme on completion of the project and requires member municipalities to guarantee their share of the project.

AND WHEREAS the Council for the Corporation of the Municipality of East Ferris passed Resolution No. 2017-94 on April 6th, 2017, along with other member municipalities, and provided Cassellholme with a copy of the said resolution;

AND WHEREAS upon review of the financing options being recommended by Cassellholme and the request from member municipalities to guarantee Cassellholme's loan, the Council for the Corporation of the Municipality of East Ferris deems that the financing options being recommended are not in line with the resolution passed in 2017 which stated that "Council supports the request for legislative changes to allow the Cassellholme Board of Management to borrow the necessary funds, on its own, to complete the redevelopment project and repay the debt using a combination of capital subsidy payments by the Ministry of Health and Long-Term Care as well as revenue from operations and the annual levy to the municipalities in proportion";



East Ferris

MUNICIPALITY • MUNICIPALITÉ

AND WHEREAS Council of the Municipality of East Ferris stated in Resolution No. 2017-94 that prior to approval of the redevelopment project, the following information, all of which remains outstanding, be provided by the Cassellholme Board of Management to member municipalities:

- A comprehensive business case;
- The final architectural design;
- A current cost estimate;
- A detailed financing plan which shall include the interest rate, payment schedules or the lump sum payment options for each of the municipalities involved; and
- Confirmation that the Province will advance the funds, up front for the redevelopment of Cassellholme.


BE IT HEREBY RESOLVED that Council of the Municipality of East Ferris continues to support the redevelopment of Cassellholme; rejects the proposed financing options being recommended by Cassellholme; and seeks new financing options that are in line with Resolution No. 2017-94, and excludes member municipalities assuming Cassellholme's long-term debt and/or providing municipal guarantees of any form including letters of credit;

AND FURTHER that Cassellholme provides member municipalities with the said outstanding information;

AND FURTHER that a copy of this resolution be sent to all Cassellholme member municipalities.

Carried Mayor Rochefort

CERTIFIED to be a true copy of resolution No. 2020-313 passed by the Council of the Municipality of East Ferris at the Special Meeting of Council held on the 15th day of December, 2020.


Monica L. Hawkins, AMCT
Clerk



MUNICIPAL
PROPERTY
ASSESSMENT
CORPORATION

Assessment Change Summary

Municipality of Calvin

The following chart provides a snapshot comparing the assessed value at the beginning of one taxation year (2020), to the assessed value at the beginning of the next taxation year (2021).

Property Tax Class (RTC) Description	RTC	Based on 2016 Current Value Assessment (CVA)			
		Destination CVA <i>At time of roll return for 2020 Tax Year</i>	2021 Tax Year <i>Destination CVA at time of roll return for 2021 Tax Year</i>	Percent Change <i>2020 - 2021 Tax Year</i>	Percent of Total CVA <i>Distribution of CVA between classes for 2021 Tax Year</i>
Residential	R	54,911,500	55,498,100	1.1%	58.2%
Commercial	C	1,041,100	1,041,100	0.0%	1.1%
Industrial	I	2,979,700	2,979,700	0.0%	3.1%
Pipeline	P	25,903,000	25,903,000	0.0%	27.2%
Farm	F	3,649,700	3,441,500	-5.7%	3.6%
Managed Forests	T	239,900	239,900	0.0%	0.3%
PIL - Residential	R	257,500	257,500	0.0%	0.3%
PIL - Commercial	C	2,019,400	2,019,400	0.0%	2.1%
PIL - Landfill	H	1,800	1,800	0.0%	0.0%
Exempt	E	3,963,700	3,952,400	-0.3%	4.1%
TOTAL		94,967,300	95,334,400	0.4%	100.0%

Cindy Pigeau

From: AMO Communications <Communicate@amo.on.ca>
Sent: Wednesday, December 16, 2020 10:51 AM
To: Cindy Pigeau
Subject: AMO Policy Update – Phase 2 ReStart Agreement Municipal Funding

AMO Update not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



December 16, 2020

AMO Policy Update – Phase 2 ReStart Agreement Municipal Funding

This morning, AMO President Graydon Smith joined Mayor John Tory, Member of Parliament Adam Vaughan, and the Honourable Minister Steve Clark for a major announcement on additional relief funding for Ontario's municipal governments.

The Ontario government is allocating the second phase of the Safe Restart Agreement (SRA) funding to municipal governments in the amount of \$695 million. Minister Clark noted that the government is helping to ensure that every single municipality in Ontario is entering 2021 without an operating deficit from 2020.

This \$695 million in relief funding is broken out into two sections:

- First, \$396 million will be allocated to 48 individual municipalities that have demonstrated the need for additional assistance in covering operating deficits for 2020.
- The remaining \$299 million will be allocated across all 444 municipalities to help provide additional financial relief to help support operating budgets in 2021.
 - AMO understands that 20% (\$59.8 million) of this allocation will be provided to all municipalities on a per household basis (like Phase 1 SRA funding).
 - The remaining 80% (\$239.2 million) is to be allocated through a new methodology that proportionally reflects COVID-19 case counts with data provided by Ontario's 34 Public Health Units. More information on this methodology and the associated allocations will be provided by the Ministry of Municipal Affairs and Housing.

AMO is pleased that the remaining Safe Restart Agreement funding is being provided to municipal governments at this time. *“This funding will ensure municipalities in every part of Ontario are in a better position to maintain vital municipal services in 2021 and to proceed with capital investments essential to Ontario’s economic recovery”*, said AMO President Graydon Smith.

In addition, Minister Clark indicated that the Province is notionally allocating \$1.3 billion for municipal transit systems above and beyond the initial allocation of \$700 million made under Phase 1 of the SRA. More details about this funding will be available in January 2021.

This financial relief package and, notably, the early support in 2021 follows AMO's direct advice to create greater certainty around the financial needs of municipal governments. This will help ensure municipalities continue to protect our communities and play an essential role in Ontario's economic recovery as we enter the coming year ahead.

For more information: [Phase 2 of SRA Funding - Municipal Allocations](#).

AMO's [COVID-19 Resources](#) page is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6

Wish to Adjust your AMO Communication Preferences ? [Click Here](#)



Vic Fedeli

MPP/Député
Nipissing



NEWS RELEASE

December 16, 2020

Fedeli Announces Further Financial Relief for Nipissing

Funding will help ensure local government avoids operating deficits in 2021

NIPISSING – Today, Vic Fedeli, MPP for Nipissing announced that area communities will receive an additional \$452,000 in Safe Restart Agreement funding. The discretionary funding will be used to offset operating costs for critical services and help ensure that municipalities do not carry an operating deficit into 2021.

“This funding will provide our communities with the support they need to continue delivering critical services that we all rely on everyday,” said MPP Vic Fedeli. “Today’s announcement will help the municipalities in Nipissing develop a 2021 budget that reflects the reality of COVID-19 and give them the confidence they need to proceed with capital projects that will drive economic growth.”

Municipality and/or Regional Government	Phase 2 Allocations
North Bay	\$250,000
Bonfield	\$20,000
Callander	\$20,000
Calvin	\$20,000
Chisholm	\$20,000
East Ferris	\$22,000
Mattawa	\$20,000
Mattawan	\$20,000

Nipissing	\$20,000
Papineau-Cameron	\$20,000
Powassan	\$20,000

The Ontario government is allocating an additional \$695 million across the province to provide financial relief for municipalities and help ensure they do not carry operating deficits into 2021. This investment builds upon the first phase of the federal-provincial Safe Restart Agreement announced this summer.

Of the \$695 million announced today, \$299 million is being allocated across all 444 municipalities to help provide more financial relief, as 2021 operating budgets are finalized. An additional \$396 million is also being allocated to 48 municipalities that have been hardest hit by COVID-19 and who have demonstrated a need for additional assistance in covering their 2020 operating deficits.

QUICK FACTS

- The federal-provincial Safe Restart Agreement is a historic partnership that secured up to \$4 billion in emergency funding for Ontario's municipalities to help them on the road to a safe recovery.
- In August, an initial investment of \$1.6 billion was provided so every Ontario municipality could address their operating pressures, support transit systems and help vulnerable people.
- The Ontario government has provided \$510 million to municipalities and Indigenous community partners through the Social Services Relief Fund to help protect the health and safety of vulnerable people during COVID-19.
- The province has made an additional three-year, \$45-billion commitment to help communities recover as part of Ontario's Action Plan: Protect, Support, Recover. This includes critical investments in health and other initiatives, to ensure Ontario is more resilient in the future.
- Ontario is also supporting municipalities in finding budget savings and efficiencies through the Audit and Accountability Fund and Municipal Modernization Program -- supporting municipalities with third-party audits and service reviews. Municipalities have already received \$215 million through these programs.

ADDITIONAL RESOURCES

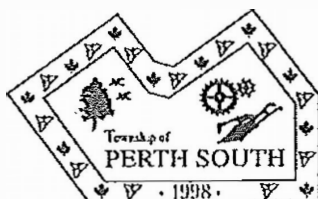
- Allocations for municipalities under phase two of the federal-provincial Safe Restart
- See how your organization can help fight COVID-19

Visit Ontario's website to learn more about how the province continues to protect the people of Ontario from COVID-19

-30-

For more information, or to arrange an interview, contact:

Keri Buttle
Constituency Office
(705) 474-8340
keri.buttle@pc.ola.org



Corporation of the Township of Perth South

3191 Road 122
St. Pauls, ON N0K 1V0
Telephone 519-271-0619
Fax 519-271-0647
lscott@perthsouth.ca

December 16, 2020

Municipality of Southwest Middlesex
Jillene Bellchamber-Glazier, CAO-Clerk

Sent by email

RE: Drainage Matters & CN Rail

At the regular meeting of the Township of Perth South council held December 15, 2020 council received the resolution sent December 7, 2020 in regards to drainage matters and the current working relationship with CN Rail. The Township has experienced similar delays with drainage projects and agrees that the situation needs to improve. Council directed staff to send a letter of support for your resolution.

If you require any additional information please contact me.

Regards,

Lizet Scott
Clerk

Cc: The Honourable Marc Garneau, Minister of Transport
The Honourable Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs
Randy Pettapiece, MPP Perth Wellington
John Nater, MP Perth Wellington
The Association of Municipalities of Ontario
All Ontario Municipalities



Municipality of Southwest Middlesex

December 7, 2020

Please be advised that the Council of Southwest Middlesex passed the following resolution at its November 25, 2020 Council meeting:

Drainage Matters: CN Rail

Moved by Councillor McGill

Seconded by Councillor Vink

“WHEREAS municipalities are facilitators of the provincial process under the *Drainage Act* providing land owners to enter into agreements to construct or improve drains, and for the democratic procedure for the construction, improvement and maintenance of drainage works; and

WHEREAS municipal drain infrastructure and railway track infrastructure intersect in many areas in Ontario; and

WHEREAS coordination with national railways is required for the construction or improvement of drains that benefit or intersect with national railways; and

WHEREAS the national railways have historically participated in the process for construction, improvement and maintenance of drainage works; and

WHEREAS currently municipalities are experiencing a lack of coordination with national railways on drainage projects; and

WHEREAS the lack of coordination is resulting in projects being significantly delayed or cancelled within a year; and

WHEREAS municipal drains remove excess water to support public and private infrastructure and agricultural operations;

THEREFORE be it resolved that the Province of Ontario work with the Federal Minister of Transportation to address concerns regarding municipal drainage matters and need for coordination with the national railways; and

THAT Council circulate the resolution to the Provincial Ministers of Agriculture, Food, and Rural Affairs, and Municipal Affairs and Housing, and the Federal Minister of Transportation, the local MP and MPP, the Association of Municipalities of Ontario, and all municipalities.”

Municipality of Southwest Middlesex Resolution #2020-274

Carried

Sincerely,

A handwritten signature in black ink, reading "Jillene Bellchamber-Glazier". The signature is written in a cursive, flowing style.

Jillene Bellchamber-Glazier
CAO-Clerk

Cc: The Honorable Marc Gardeau, Minister of Transport
The Honorable Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs
Monte McNaughton, MPP Lambton-Middlesex-London
Lianne Rood, MP Lambton-Kent-Middlesex
The Association of Municipalities of Ontario
All Ontario Municipalities

Ministry of Agriculture,
Food and Rural Affairs

Ministère de l'Agriculture, de
l'Alimentation et des Affaires rurales



Office of the Minister

Bureau du ministre

77 Grenville Street, 11th Floor
Toronto, Ontario M7A 1B3
Tel: 416-326-3074
www.ontario.ca/OMAFRA

77, rue Grenville, 11^e étage
Toronto (Ontario) M7A 1B3
Tél. : 416 326-3074
www.ontario.ca/MAAARO

December 16, 2020

Cindy Pigeau
Clerk/Treasurer
Municipality of Calvin
clerk@calvintownship.ca

Dear Cindy Pigeau:

In order to help farm businesses and municipalities save time and money, the Ontario government is posting a discussion paper on a new regulatory proposal to implement recent amendments to the Drainage Act, which received Royal Assent on July 21, 2020, as part of Bill 197, the COVID-19 Economic Recovery Act.

The proposed regulation supports the government's commitment to reduce burden and promote economic development while maintaining effective environmental standards. A discussion paper will be posted on Ontario's Regulatory and Environmental Registry for a 60-day public comment period from December 9 2020 to February 7, 2021 and can be accessed on the Environmental Registry at this website address:
www.ero.ontario.ca/notice/019-2814.

Drainage is critical for supporting agricultural productivity and the production of food. It enables sector growth by delivering economic benefits such as improved crop productivity and flood control, while supporting environmental benefits such as nutrient loss reduction, reduced soil erosion and habitat protection. That is why I encourage you to submit your comments on the proposed regulation and let your perspective on this important matter be known as we finalize this regulation.

My ministry will be hosting webinars for key stakeholders who play an important role or who have an interest in the Drainage Act and the recent changes. The webinars are scheduled for:

- January 7, 10:00-11:30 am: Municipalities/Drainage Industry
- January 8, 10:00-11:30 am: Environmental Groups, Indigenous Communities, Conservation Authorities and the public
- January 12, 2:00-3:30 pm: Municipalities/Drainage Industry
- January 14, 2:00-3:30 pm: Municipalities/Drainage Industry
- January 15, 2:00-3:30 pm: General Farm Organizations



Foodland
ONTARIO
ONTARIO
Terre nourricière

Good things grow in Ontario
À bonne terre, bons produits

Ministry Headquarters: 1 Stone Road West, Guelph, Ontario N1G 4Y2
Bureau principal du ministère: 1 Stone Road West, Guelph (Ontario) N1G 4Y2

To register, please complete the registration form at this website, <https://survey.clicktools.com/app/survey/go.jsp?iv=1yoz6wboh3a0f>, or contact the Agricultural Information Contact Centre (AICC) by email to ag.info.omafra@ontario.ca or you can call 1-877-424-1300.

Although the webinars are targeted to specific audiences, you are welcome to enroll at a time or date that better suits your schedule. Printed copies of the French Discussion Paper are also available from the AICC on request.

I look forward to learning the results of the consultation and your contribution to it.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ernie Hardeman', written over a large, faint circular watermark or background.

Ernie Hardeman
Minister of Agriculture, Food and Rural Affairs

COVID-19 Reminders

- Practise physical distancing – stay 2 metres away from others in public
- Wash your hands – with soap and water thoroughly and often
- Get the facts - www.ontario.ca/page/covid-19-stop-spread

Ministry of Children,
Community and Social
Services

Minister's Office

7th Floor
438 University Avenue
Toronto ON M5G 2K8

Tel.: 416 325-5225
Fax: 416 325-5240

Ministère des Services à
l'enfance et des Services
sociaux et communautaires

Bureau du ministre

7^e étage
438, avenue University
Toronto ON M5G 2K8

Tél. : 416 325-5225
Télééc. : 416 325-5240



127-2020-14553

December 16, 2020

Dear Municipal Partner:

Last December, I invited stakeholders to participate in consultations to inform the development of a new five-year poverty reduction strategy.

I am pleased to announce the release of *Building a Strong Foundation for Success: Reducing Poverty in Ontario (2020-2025)*. In this new five-year strategy, we set out a vision for an Ontario where everyone can participate to their full potential in their communities and achieve greater independence, stability and, wherever possible, long-term job success to support themselves and their families. I want to extend my sincere thanks to those who contributed to the development of our strategy to reduce poverty in Ontario.

Through the consultation process, we heard from people across the province about their community's experiences with poverty. We received more than 2,500 survey responses and over 280 submissions and had additional engagement with Indigenous partners and municipal committees. As our consultations came to a close, Ontario was faced with one of its greatest challenges, the COVID-19 outbreak that led to an unprecedented economic downturn that continues to deeply impact our communities.

Reducing and preventing poverty is a goal that is even more important in the context of the health, social and economic challenges resulting from COVID-19. Building on the government's COVID-19 response, the strategy connects initiatives across government, identifying actions that will help stabilize peoples' lives, connect them with employment, training, health, mental health and housing supports to set them on a pathway to jobs and financial stability. The Social Assistance Recovery and Renewal Plan and Employment Services Transformation are the cornerstone initiatives of the strategy, supported by others like the *Roadmap to Wellness*, Ontario's mental health and addictions strategy.

.../cont'd

As we move forward with the strategy's implementation over the next five years, I look forward to listening to and working with municipalities, community partners, the federal government, the private sector and indigenous partners to create an Ontario where everyone can participate in their communities to their full potential.

Sincerely,

A handwritten signature in black ink, appearing to read "Todd Smith". The signature is fluid and cursive, with a long, sweeping horizontal stroke extending to the right.

Todd Smith
Minister

Corporation of the Municipality of Calvin
 Council/Board Report By Dept-(Unpaid)



AP5130

Page : 1

Date : Dec 17, 2020

Time : 2:44 pm

Supplier : 0000000 To PT00000007

Batch : All

Department : All

Cash Requirement Date : 17-Dec-2020

Bank : 099 To 1

Class : All

Supplier	Supplier Name	Batch	Inv Date	Inv Due Date	Amount
Invoice #	Invoice Description				
G.L. Account	CC1 CC2 CC3 GL Account Name				
DEPARTMENT 0101 ADMINISTRATION					
18014	RUSSELL CHRISTIE LLP				
19-108-084(11)	Legal Fees - Correspondence	144	15-Dec-2020	17-Dec-2020	
1-5-0101-120	LAWYER FEES				410.53
19020	SELECTCOM INC.				
0004902339	Phone for Admin, Fire & Roads- Dec 2020	144	10-Dec-2020	17-Dec-2020	
1-5-0101-103	TELEPHONE, FAX, CELL PHONE				208.91
22009	VIEL LUCIE				
DEC 15/20 EXP	Postage for Flyer	144	15-Dec-2020	17-Dec-2020	
1-5-0101-171	POSTAGE				41.14
Department Total :					660.58

DEPARTMENT 0102 ACCOUNTS RECEIVABLE					
03022	CGIS CENTRE				
44197	QTR #1- 2020 SLIMS	144	17-Dec-2020	17-Dec-2020	
1-1-0102-290	PREPAID EXPENSES				2,339.46
12038	MUNICIPAL FINANCE OFFICERS' AS				
2021-039	2021 MFOA Membership	144	17-Dec-2020	17-Dec-2020	
1-1-0102-290	PREPAID EXPENSES				282.50
Department Total :					2,621.96

DEPARTMENT 0111 TRANSFER AND TAXATION SCHOOL BOARDS					
03151	CON SCOLAIRE CATHO FRANCO-NORD				
4TH QTR REMI	2020 School Board Remittance - 4th Quarter	144	17-Dec-2020	17-Dec-2020	
1-4-0111-658	TRANSFER TO FRENCH SEPARATE				13,309.74
03152	CONSEIL SCOLAIRE DU DISTRICT				
4TH QTR REMI	2020 School Board Remittance- 4th Quarter	144	17-Dec-2020	17-Dec-2020	
1-4-0111-656	TRANSFER TO FRENCH PUBLIC BD				4,901.04
13006	NEAR NORTH DISTRICT SCHOOL BD.				
4TH QTR REMI	2020 School Board Remittance- 4th Quarter	144	17-Dec-2020	17-Dec-2020	
1-4-0111-655	TRANSFER TO ENGLISH PUBLIC BD.				49,453.26
13013	NIP/PARRY SOUND C.D.S. BOARD				
4TH QTR REMI	2020 School Board Remittance- 4th Quarter	144	17-Dec-2020	17-Dec-2020	
1-4-0111-657	TRANSFER TO ENGLISH SEPARATE BD				12,805.19
Department Total :					80,469.23

DEPARTMENT 0200 FIRE PROTECTION					
19020	SELECTCOM INC.				
0004902339	Phone for Admin, Fire & Roads- Dec 2020	144	10-Dec-2020	17-Dec-2020	
1-5-0200-137	COMMUNICATIONS - FIRE				41.10
Department Total :					41.10

DEPARTMENT 0300 ROADS					
19020	SELECTCOM INC.				
0004902339	Phone for Admin, Fire & Roads- Dec 2020	144	10-Dec-2020	17-Dec-2020	
1-5-0300-103	TELEPHONE, CELL PHONE - ROADS				54.75
Department Total :					54.75

DEPARTMENT 0312 GRAVEL PATCHING					
12401	MILLER PAVING NORTH BAY				
P-050-0000770	Gravel Patching & Resurfacing Mat, Landfill Mat.	144	17-Dec-2020	17-Dec-2020	
1-5-0312-101	MATERIALS AND SUPPLIES - GRAVEL PATCHING				8,974.46
Department Total :					8,974.46

Corporation of the Municipality of Calvin
Council/Board Report By Dept-(Unpaid)



AP5130

Page : 2

Date : Dec 17, 2020

Time : 2:44 pm

Supplier : 0000000 To PT00000007
 Batch : All
 Department : All

Cash Requirement Date : 17-Dec-2020
 Bank : 099 To 1
 Class : All

Supplier	Supplier Name				Batch	Inv Date	Inv Due Date	Amount
Invoice #	Invoice Description	G.L. Account	CC1	CC2	CC3	GL Account Name		
DEPARTMENT 0315	GRAVEL RESURFACING							
12401	MILLER PAVING NORTH BAY							
P-050-0000770	Gravel Patching & Resurfacing Mat, Landfill Mat.					144	17-Dec-2020	17-Dec-2020
1-5-0315-101	MATERIALS AND SUPPLIES - GRAVEL RESURF.							26,668.00
Department Total :								26,668.00

DEPARTMENT 0400	ENVIRONMENTAL							
10099	KNIGHT PIESOLD CONSULTING							
14035	Landfill Fall Well Monitoring- Nov 1-30/20					144	30-Nov-2020	17-Dec-2020
1-5-0400-146	MONITORING OF WELLS							97.86
12401	MILLER PAVING NORTH BAY							
P-050-0000770	Gravel Patching & Resurfacing Mat, Landfill Mat.					144	17-Dec-2020	17-Dec-2020
1-5-0400-101	MATERIALS AND SUPPLIES - ENVIRONMENT							4,455.99
Department Total :								4,553.85

DEPARTMENT 0500	HEALTH SERVICES							
23010	WILSON'S BUILDERS SUPPLIES							
95320	Doors, Paint, Dock Mat, Cemetary Mat.					144	11-Dec-2020	17-Dec-2020
1-5-0500-101	MATERIALS & SUPPLIES - CEMETERY							528.71
Department Total :								528.71

DEPARTMENT 0700	RECREATION							
23010	WILSON'S BUILDERS SUPPLIES							
95320	Doors, Paint, Dock Mat, Cemetary Mat.					144	11-Dec-2020	17-Dec-2020
1-5-0700-155	SMITH LK. BOAT LAUNCH							982.85
1-5-0700-101	MATERIALS AND SUPPLIES (HALL)							2,035.31
1-5-0700-135	BUILDING MAINTENANCE							875.69
95325	Paint					144	11-Dec-2020	17-Dec-2020
1-5-0700-135	BUILDING MAINTENANCE							152.52
Department Total :								4,046.37

Unpaid Total : 128,619.01

Total Unpaid for Approval :	128,619.01
Total Manually Paid for Approval :	0.00
Total Computer Paid for Approval :	0.00
Total EFT Paid for Approval :	0.00
Grand Total ITEMS for Approval :	128,619.01